

# 2019 ANTIOCH UNIVERSITY FACT BOOK

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#### **PREFACE**

It is our great privilege to present to the Antioch University community the **2019 edition of the Antioch University Fact Book**. This is the second year of production for the Fact Book after Antioch University's significant move into a single university-wide system in 2015. The goal of the Office of Institutional Effectiveness (OIE) in creating the Fact Book is to provide the Antioch community and others with a summary of institutional data about the university. It is also where we tell the public our Antioch success story.

We are proud to present some new sections in the 2019 edition:

- (1) Enrollment data by Academic Program;
- (2) Race/ethnicity of students now that the data has been corrected; and
- (3) Student achievement data such as retention and graduation, by undergraduate and graduate degrees.

The Fact Book will grow as the OIE validates more data to include in future versions.

We thank everyone who helped us validate the data. In particular, we are grateful to the following departments: Admissions and Marketing, Finance and Financial Aid. We acknowledge Dr. Iris Weisman for her kind advice and patience.

Our work is not done. We have only just begun.

We welcome comments and advice as we move forward.

The Office of Institutional Effectiveness



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#### 1 Recruitment and Admissions

## **DEFINITIONS**

LEADS: The number of students who made an inquiry in a given fiscal year.

APPLICATIONS: The number of students who completed applications for admission within that fiscal year.

NEW STUDENTS: The number of credential seeking students classified as new who enrolled within that fiscal year (terms were placed in a fiscal year by the start date)

#### Leads

|                  | FY2014-2015 | FY2015-16 | FY2016-17 | FY2017-18 | FY2018-19 |
|------------------|-------------|-----------|-----------|-----------|-----------|
| University Total | 9,350       | 11,477    | 8875      | 9399      | 16818     |
| GSLC             | 984         | 912       | 1005      | 934       | 1324      |
| Los Angeles      | 1,762       | 1,967     | 1970      | 2010      | 2665      |
| Midwest          | 740         | 692       | 597       | 945       | 558       |
| New England      | 2,076       | 2,762     | 1793      | 1975      | 1918      |
| Online           |             | 1,200     | 712       | 817       | 6941      |
| Santa Barbara    | 1,398       | 1,479     | 941       | 1140      | 1237      |
| Seattle          | 2,390       | 2,286     | 1857      | 2041      | 2216      |

## **Applications**

|                  | FY2014-2015 | FY2015-16 | FY2016-17 | FY2017-18 | FY2018-19 |
|------------------|-------------|-----------|-----------|-----------|-----------|
| University Total | 2,574       | 2,577     | 2788      | 3212      | 5218      |
| GSLC             | 98          | 76        | 72        | 71        | 58        |
| Los Angeles      | 674         | 783       | 1111      | 1138      | 1454      |
| Midwest          | 224         | 205       | 151       | 219       | 275       |
| New England      | 550         | 597       | 609       | 547       | 853       |
| Online           | 197         | 123       | 80        | 174       | 673       |
| Santa Barbara    | 298         | 325       | 311       | 370       | 610       |
| Seattle          | 533         | 468       | 454       | 693       | 1295      |

#### **New Students**

|                  | FY2014-2015 | FY2015-16 | FY2016-17 | FY2017-18 | FY2018-19 |
|------------------|-------------|-----------|-----------|-----------|-----------|
| University Total | 1260        | 1120      | 1352      | 1374      | 1128      |
| GSLC             | 30          | 35        | 35        | 31        | 25        |
| Los Angeles      | 342         | 349       | 465       | 542       | 330       |
| Midwest          | 67          | 58        | 84        | 85        | 34        |
| New England      | 230         | 200       | 310       | 271       | 230       |
| Online           | 125         | 66        | 53        | 26        | 127       |
| Santa Barbara    | 225         | 205       | 195       | 176       | 141       |
| Seattle          | 241         | 207       | 210       | 243       | 241       |



#### 2 Enrollment Data by Campus

#### 2.1 Fall Enrollment Data

#### **DEFINITIONS**

FALL TERM: All students who were enrolled during the fall semester or quarter. This includes terms that span two seasons, summer/fall and fall/winter.

HEADCOUNT: Students who are actively working on a degree, certificate or external credential in a program. Headcount is unduplicated by campus. If a student was enrolled at more than one campus in the same academic year, they are counted under both locations. Headcount is also unduplicated by academic level. If a student was enrolled as both an undergraduate and a graduate student in the same academic year, they are counted under both levels.

TERM FTE (full-time equivalent): Undergraduate students are considered Full-Time Equivalent (FTE) if they had 12 or more quarter/semester hours in the term; similarly, graduate students were considered full-time if they attempted 6 or more credit hours. FTE was calculated by dividing the total number of credit hours by 12 (UG) or 6 (GR), following the calculations discussed in the paper "2015-05-20 Rationale and Methodology for Antioch FTE Calculations". Therefore it is possible for a student to represent more than 1 FTE.

UNIVERSITY TOTAL: Headcount is unduplicated, this is not a sum of the campuses, but rather a true unduplicated headcount of students.

CAMPUS TOTAL: Headcount is unduplicated, this is not a sum of the academic levels within a campus, but rather a true unduplicated headcount of students.



## **Unduplicated headcount (FALL)**

| Fall 2014 Fall 2015 Fall 2016 Fall 2017 Fall 201 |       |      |      |      |      |      |  |  |  |
|--|-------|------|------|------|------|------|--|--|--|
| University Takal                                 | ID A  |      |      |      |      |      |  |  |  |
| University Total                                 | ВА    | 609  | 643  | 644  | 544  | 475  |  |  |  |
|  | MA    | 1910 | 1843 | 1882 | 1987 | 2043 |  |  |  |
|  | DOC   | 526  | 541  | 558  | 543  | 559  |  |  |  |
|  | Total | 3043 | 3026 | 3084 | 3074 | 3077 |  |  |  |
| GSLC   | DOC   | 142  | 148  | 162  | 158  | 168  |  |  |  |
|  | Total | 142  | 148  | 162  | 158  | 168  |  |  |  |
| Los Angeles                                      | ВА    | 168  | 163  | 196  | 194  | 130  |  |  |  |
|  | MA    | 642  | 615  | 657  | 718  | 736  |  |  |  |
|  | Total | 810  | 778  | 853  | 912  | 866  |  |  |  |
| Midwest  | ВА    | 80   | 51   | 39   | 41   | 39   |  |  |  |
|  | MA    | 146  | 128  | 120  | 95   | 78   |  |  |  |
|  | Total | 226  | 179  | 159  | 136  | 117  |  |  |  |
| New England                                      | MA    | 452  | 469  | 536  | 556  | 548  |  |  |  |
|  | DOC   | 209  | 223  | 227  | 231  | 235  |  |  |  |
|  | Total | 660  | 691  | 763  | 787  | 783  |  |  |  |
| Online   | ВА    | 66   | 157  | 165  | 106  | 137  |  |  |  |
|  | MA    |      |      |      |      | 8    |  |  |  |
|  | Total | 66   | 157  | 165  | 106  | 145  |  |  |  |
| Santa Barbara                                    | ВА    | 160  | 167  | 140  | 115  | 87   |  |  |  |
|  | MA    | 186  | 183  | 156  | 185  | 210  |  |  |  |
|  | DOC   | 75   | 69   | 64   | 66   | 65   |  |  |  |
|  | Total | 420  | 419  | 360  | 366  | 362  |  |  |  |
| Seattle  | ВА    | 135  | 105  | 104  | 88   | 82   |  |  |  |
|  | MA    | 484  | 448  | 413  | 433  | 463  |  |  |  |
|  | DOC   | 100  | 101  | 105  | 88   | 91   |  |  |  |
|  | Total | 719  | 654  | 622  | 609  | 636  |  |  |  |



## **Fall FTE**

|                  |       |           | •         |           |           |           |
|------------------|-------|-----------|-----------|-----------|-----------|-----------|
|                  |       | Fall 2014 | Fall 2015 | Fall 2016 | Fall 2017 | Fall 2018 |
| University Total | ВА    | 462       | 503       | 495       | 425       | 337       |
|                  | MA    | 2632      | 2535      | 2503      | 2674      | 2753      |
|                  | DOC   | 633       | 689       | 766       | 739       | 769       |
|                  | Total | 3726      | 3727      | 3765      | 3838      | 3860      |
| GSLC             | DOC   | 116       | 148       | 162       | 158       | 168       |
|                  | Total | 116       | 148       | 162       | 158       | 168       |
| Los Angeles      | ВА    | 145       | 140       | 156       | 166       | 100       |
|                  | MA    | 1016      | 971       | 1047      | 1128      | 1125      |
|                  | Total | 1161      | 1111      | 1202      | 1294      | 1224      |
| Midwest          | ВА    | 58        | 37        | 30        | 32        | 31        |
|                  | MA    | 158       | 153       | 133       | 110       | 97        |
|                  | Total | 216       | 190       | 163       | 142       | 128       |
| New England      | MA    | 595       | 590       | 632       | 630       | 617       |
|                  | DOC   | 311       | 339       | 368       | 358       | 358       |
|                  | Total | 906       | 929       | 999       | 987       | 975       |
| Online           | ВА    | 39        | 109       | 113       | 72        | 94        |
|                  | MA    |           |           |           |           | 6         |
|                  | Total | 39        | 109       | 113       | 72        | 100       |
| Santa Barbara    | ВА    | 143       | 158       | 133       | 103       | 68        |
|                  | MA    | 322       | 320       | 253       | 327       | 371       |
|                  | DOC   | 98        | 92        | 99        | 103       | 121       |
|                  | Total | 564       | 570       | 485       | 533       | 560       |
| Seattle          | ВА    | 76        | 59        | 63        | 52        | 44        |
|                  | MA    | 542       | 502       | 439       | 479       | 538       |
|                  | DOC   | 108       | 110       | 137       | 121       | 123       |
|                  | Total | 725       | 671       | 640       | 653       | 704       |



#### 2.2 Annual Enrollment Data

#### **DEFINITIONS**

HEADCOUNT: Students who are actively working on a degree or certificate in a program. Headcount is unduplicated by campus. If a student was enrolled at more than one campus in the same academic year, they are counted under both locations. Headcount is also unduplicated by academic level. If a student was enrolled as both an undergraduate and a graduate student in the same academic year, they are counted under both levels.

UNIVERSITY TOTAL: Headcount is unduplicated, this is not a sum of the campuses, but rather a true unduplicated headcount of students.

CAMPUS TOTAL: Headcount is unduplicated, this is not a sum of the academic levels within a campus, but rather a true unduplicated headcount of students.

**Unduplicated Headcount (ANNUAL)** 

| Unduplicated Headcount (ANNUAL) |       |           |           |           |           |           |  |  |  |
|---------------------------------|-------|-----------|-----------|-----------|-----------|-----------|--|--|--|
|                                 |       | AY2014-15 | AY2015-16 | AY2016-17 | AY2017-18 | AY2018-19 |  |  |  |
| University Total                | ВА    | 866       | 889       | 901       | 810       | 744       |  |  |  |
|                                 | MA    | 2527      | 2510      | 2575      | 2688      | 2759      |  |  |  |
|                                 | DOC   | 595       | 596       | 600       | 600       | 616       |  |  |  |
|                                 | Total | 3963      | 3958      | 4037      | 4062      | 4104      |  |  |  |
| GSLC                            | DOC   | 158       | 159       | 170       | 175       | 181       |  |  |  |
|                                 | Total | 158       | 159       | 170       | 175       | 181       |  |  |  |
| Los Angeles                     | ВА    | 232       | 251       | 291       | 308       | 200       |  |  |  |
|                                 | MA    | 873       | 871       | 907       | 995       | 982       |  |  |  |
|                                 | Total | 1099      | 1105      | 1167      | 1275      | 1172      |  |  |  |
| Midwest                         | ВА    | 97        | 67        | 56        | 55        | 53        |  |  |  |
|                                 | MA    | 205       | 193       | 188       | 149       | 122       |  |  |  |
|                                 | Total | 298       | 259       | 239       | 203       | 173       |  |  |  |
| New England                     | MA    | 594       | 613       | 688       | 733       | 756       |  |  |  |
|                                 | DOC   | 243       | 251       | 246       | 255       | 262       |  |  |  |
|                                 | Total | 836       | 863       | 932       | 987       | 1017      |  |  |  |
| Online                          | ВА    | 124       | 202       | 213       | 154       | 233       |  |  |  |
|                                 | MA    |           |           |           |           | 13        |  |  |  |
|                                 | Total | 124       | 202       | 213       | 154       | 244       |  |  |  |
| Santa Barbara                   | ВА    | 221       | 221       | 209       | 160       | 130       |  |  |  |
|                                 | MA    | 246       | 256       | 249       | 258       | 276       |  |  |  |
|                                 | DOC   | 80        | 73        | 70        | 73        | 74        |  |  |  |
|                                 | Total | 541       | 541       | 522       | 484       | 475       |  |  |  |
| Seattle                         | ВА    | 197       | 152       | 138       | 133       | 130       |  |  |  |
|                                 | MA    | 610       | 578       | 547       | 559       | 618       |  |  |  |
|                                 | DOC   | 114       | 113       | 114       | 97        | 99        |  |  |  |
|                                 | Total | 914       | 837       | 795       | 784       | 842       |  |  |  |



## 3 Enrollment Data by Program

#### **DEFINITIONS**

FALL TERM: All students who were enrolled during the fall semester or quarter. This includes terms that span two seasons, summer/fall and fall/winter.

TERM FTE (full-time equivalent): Undergraduate students are considered Full-Time Equivalent (FTE) if they had 12 or more quarter/semester hours in the term; similarly, graduate students were considered full-time if they attempted 6 or more credit hours. FTE was calculated by dividing the total number of credit hours by 12 (UG) or 6 (GR), following the calculations discussed in the paper "2015-05-20 Rationale and Methodology for Antioch FTE Calculations". Therefore it is possible for a student to represent more than 1 FTE.

| Fall Enrollment by Program: L                                    | os Ange | les |     |     |     |     |
|--|---------|-----|-----|-----|-----|-----|
|  | 20      | 16  | 20  | 17  | 20  | 18  |
|  | HC      | FTE | HC  | FTE | HC  | FTE |
| BA in Applied Arts and Media                                     | 6       | 5   | 6   | 6   | 5   | 5   |
| BA in Applied Studies  | 9       | 7   | 9   | 8   | 6   | 3   |
| BA in Liberal Studies  | 158     | 122 | 136 | 101 | 113 | 89  |
| BAA in Urban Communities and Justice                             | 1       | 1   | 1   | 1   | 1   | 1   |
| BS in Applied Technology and Business Leadership                 | 5       | 3   | 9   | 7   | 5   | 2   |
| Certificate in Applied Community Psychology                      | 3       | 3   |     |     | 1   | 1   |
| Certificate in Clear Credential - Education                      | 28      | 12  | 28  | 15  |     |     |
| Certificate in LGBT Affirmative Psychology                       | 1       | 2   |     |     |     |     |
| Certificate in Teaching Credential, Education                    | 2       | 5   | 1   | 1   |     |     |
| Certificate in Teaching Credential: Preliminary                  | 2       | 0   | 2   | 0   |     |     |
| Certificate in Teaching Credential: Preliminary Multiple Subject | 1       | 0   |     |     |     |     |
| Certificate in Web Development                                   | 17      | 18  | 33  | 43  |     |     |
| Induction Credential   |         |     | 13  | 4   | 44  | 18  |
| MA in Clinical Psychology  | 396     | 621 | 460 | 732 | 497 | 790 |
| MA in Education  | 12      | 14  | 20  | 29  | 16  | 17  |
| MA in Education with Teaching Credential                         | 32      | 67  | 30  | 65  | 31  | 50  |
| MA in Nonprofit Management                                       | 34      | 45  | 25  | 33  | 24  | 32  |
| MA in Psychological Studies                                      |         |     | 5   | 8   | 1   | 2   |
| MA in Psychology (Individualized)                                | 9       | 11  | 5   | 5   | 10  | 9   |
| MA in Urban Sustainability                                       | 21      | 31  | 20  | 29  | 17  | 25  |
| MFA in Creative Writing  | 112     | 221 | 107 | 199 | 90  | 173 |
| Post-MFA Certificate in the Teaching of Creative Writing         | 7       | 14  | 4   | 8   | 5   | 10  |

Note: Includes the following completion types: degree, certificate, and external credential.



| Fall Enrollment by Program: Midwest              |    |     |      |     |    |     |  |  |
|--|----|-----|------|-----|----|-----|--|--|
|  | 20 | 16  | 2017 |     | 20 | 18  |  |  |
|  | HC | FTE | HC   | FTE | HC | FTE |  |  |
| BA in Early Childhood Education                  | 8  | 8   | 12   | 12  | 8  | 9   |  |  |
| BA in Health and Wellness                        | 4  | 2   |      |     |    |     |  |  |
| BA in Human Services Administration              | 8  | 5   | 8    | 5   | 8  | 4   |  |  |
| BA in Humanities                                 | 3  | 3   |      |     |    |     |  |  |
| BA in Liberal Studies                            | 6  | 3   | 10   | 6   | 9  | 7   |  |  |
| BA in Management                                 | 9  | 9   | 6    | 4   | 3  | 2   |  |  |
| BS in Applied Technology and Business Leadership | 1  | 1   | 3    | 3   | 7  | 6   |  |  |
| BS in Healthcare Administration                  |    |     | 1    | 2   | 3  | 3   |  |  |
| Cert in Dyslexia Studies                         | 10 | 7   | 15   | 10  | 15 | 11  |  |  |
| Cert in Reggio Emilia Approach (REA)             | 6  | 4   | 5    | 4   | 2  | 2   |  |  |
| Cert in Trauma Informed Education                |    |     | 1    | 2   | 2  | 3   |  |  |
| Early Childhood Generalist Endorsement           |    |     | 1    | 1   | 1  | 1   |  |  |
| MA in Conflict Analysis & Engagement             | 6  | 3   | 1    | 0   |    |     |  |  |
| MA in Conflict Analysis & Resolution             | 3  | 2   | 3    | 2   | 1  | 1   |  |  |
| MA in Individualized Studies                     | 29 | 19  | 10   | 7   | 6  | 6   |  |  |
| MA in Management and Change Leadership           | 17 | 10  | 13   | 7   | 6  | 3   |  |  |
| Master of Business Administration                |    |     |      |     | 16 | 20  |  |  |
| MEd in Education                                 | 11 | 17  | 8    | 11  | 8  | 9   |  |  |
| MEd in Education with Teaching Credential        | 33 | 64  | 32   | 61  | 16 | 33  |  |  |
| Ohio Principal License                           |    |     | 2    | 3   |    |     |  |  |
| Teaching Endorsement                             | 3  | 4   | 4    | 3   | 4  | 8   |  |  |
| Teaching Endorsement - 2nd License               | 2  | 3   | 1    | 1   | 2  | 3   |  |  |

Note: Includes the following completion types: degree, certificate, and external credential.



| Fall Enrollment by Program: New England                      |     |     |     |     |     |     |  |  |
|--|-----|-----|-----|-----|-----|-----|--|--|
|  | 20  | 16  | 20: | 17  | 20  | 18  |  |  |
|  | HC  | FTE | HC  | FTE | HC  | FTE |  |  |
| Certificate in Applied Behavior Analysis                     | 20  | 16  | 3   | 2   | 2   | 2   |  |  |
| Certificate in Climate Resilience                            |     |     |     |     | 1   | 1   |  |  |
| Certificate in Environmental and Sustainability Education    | 14  | 28  | 14  | 28  | 12  | 24  |  |  |
| Certificate in Environmental Studies                         | 10  | 17  | 26  | 37  | 22  | 24  |  |  |
| Certificate in Library Media Specialist                      |     |     | 1   | 1   | 2   | 1   |  |  |
| Certificate in Mindfulness for Educators                     | 4   | 2   | 4   | 3   | 2   | 2   |  |  |
| Certificate in Nature Based Early Childhood Education        | 12  | 9   | 9   | 4   | 10  | 5   |  |  |
| Certificate in Sustainable Business                          | 5   | 7   | 7   | 11  | 2   | 4   |  |  |
| Certificate in Waldorf Education                             | 17  | 17  | 28  | 20  | 23  | 22  |  |  |
| MA in Clinical Mental Health Counseling                      | 144 | 176 | 182 | 227 | 215 | 245 |  |  |
| MA in Dance/Movement Therapy and Counseling                  | 27  | 49  | 26  | 41  | 23  | 37  |  |  |
| MA in Interdisciplinary Studies                              | 3   | 3   | 7   | 6   | 6   | 5   |  |  |
| MA in Marriage and Family Therapy                            | 12  | 22  | 20  | 35  | 18  | 30  |  |  |
| MBA in Sustainability  | 11  | 20  | 2   | 3   | 2   | 4   |  |  |
| MEd for Experienced Educators                                | 41  | 37  | 33  | 30  | 33  | 28  |  |  |
| MEd for Integrated Day                                       | 1   | 2   |     |     |     |     |  |  |
| MEd for Integrated Learning                                  | 20  | 37  | 7   | 11  |     |     |  |  |
| MEd in Education with Teacher Certification                  |     |     | 6   | 13  | 18  | 33  |  |  |
| MEd in Waldorf Education                                     | 43  | 35  | 38  | 28  | 34  | 24  |  |  |
| MS in Applied Behavior Analysis                              | 28  | 19  | 38  | 28  | 23  | 21  |  |  |
| MS in Environmental Studies                                  | 114 | 128 | 93  | 94  | 79  | 89  |  |  |
| MS in Resource Management and Conservation                   | 4   | 4   | 3   | 3   | 6   | 7   |  |  |
| PhD in Environmental Studies                                 | 69  | 62  | 74  | 63  | 73  | 57  |  |  |
| PhD in Marriage and Family Therapy                           | 20  | 32  | 22  | 29  | 28  | 39  |  |  |
| Post-Master's Certificate Clinical Mental Health Counseling  | 2   | 2   | 3   | 2   | 7   | 4   |  |  |
| Post-Master's Cert in Counseling Military & Families         | 2   | 3   | 3   | 3   | 1   | 1   |  |  |
| Post-Master's Cert in Respecialization in Marriage & Family  | 1   | 1   |     |     | 3   | 4   |  |  |
| Post-Master's Principal Certificate in Ed Leadership & Admin |     |     | 2   | 1   | 3   | 2   |  |  |
| PsyD in Clinical Psychology                                  | 138 | 275 | 135 | 266 | 134 | 263 |  |  |

Note: Includes the following completion types: degree, certificate, and external credential.

| Fall Enrollment by Program: Online               |    |     |      |     |    |     |  |  |  |  |
|--|----|-----|------|-----|----|-----|--|--|--|--|
|  | 20 | )16 | 2017 |     | 20 | 18  |  |  |  |  |
|  | НС | FTE | HC   | FTE | HC | FTE |  |  |  |  |
| BA in Applied Studies                            | 1  | 1   |      |     | 3  | 3   |  |  |  |  |
| BA in Human Development                          | 1  | 0   | 2    | 2   | 18 | 15  |  |  |  |  |
| BA in Human Services Administration              | 51 | 38  | 21   | 12  | 17 | 11  |  |  |  |  |
| BA in Humanities & Creative Writing              | 1  | 1   | 1    | 1   |    |     |  |  |  |  |
| BA in Liberal Studies                            | 80 | 53  | 64   | 45  | 75 | 52  |  |  |  |  |
| BA in Management                                 | 30 | 19  | 18   | 12  | 18 | 9   |  |  |  |  |
| BS in Applied Technology and Business Leadership | 1  | 1   |      |     | 6  | 4   |  |  |  |  |
| Master of Human Services Administration          |    |     |      |     | 8  | 6   |  |  |  |  |

 $Note: Includes \ the \ following \ completion \ types: \ degree, \ certificate, \ and \ external \ credential.$ 

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| Fall Enrollment by Program: Santa Barbara      |     |     |      |     |      |     |  |  |  |
|--|-----|-----|------|-----|------|-----|--|--|--|
|  | 20  | 16  | 2017 |     | 2018 |     |  |  |  |
|  | HC  | FTE | HC   | FTE | HC   | FTE |  |  |  |
| BA in Liberal Studies                          | 140 | 133 | 115  | 103 | 87   | 68  |  |  |  |
| Cert in Nature Based Early Childhood Education | 2   | 1   | 4    | 3   | 3    | 1   |  |  |  |
| Induction Credential                           | 6   | 2   | 2    | 1   | 6    | 3   |  |  |  |
| MA in Clinical Psychology                      | 93  | 156 | 113  | 208 | 128  | 222 |  |  |  |
| MA in Education                                | 10  | 10  | 6    | 8   | 11   | 17  |  |  |  |
| MA in Education with Teaching Credential       | 8   | 15  | 8    | 23  | 9    | 22  |  |  |  |
| MA in Psychology (Non-Clinical)                | 8   | 13  | 8    | 10  | 2    | 3   |  |  |  |
| Master of Business Administration              | 19  | 26  | 21   | 28  | 24   | 35  |  |  |  |
| MEd in Education with Teaching Credential      | 10  | 30  | 7    | 15  | 9    | 31  |  |  |  |
| MFA in Writing & Contemporary Media            |     |     | 16   | 32  | 18   | 36  |  |  |  |
| PsyD in Clinical Psychology                    | 64  | 99  | 66   | 103 | 65   | 121 |  |  |  |

 $Note: Includes \ the \ following \ completion \ types: \ degree, \ certificate, \ and \ external \ credential.$ 

| Fall Enrollment by Progran                                 | n: Seattle | 2   |      |     |      |     |
|--|------------|-----|------|-----|------|-----|
|  | 20         | 16  | 2017 |     | 2018 |     |
|  | HC         | FTE | HC   | FTE | HC   | FTE |
| BA in Health Counseling and Psychology                     | 1          | 1   | 9    | 5   | 14   | 7   |
| BA in Liberal Studies                                      | 103        | 63  | 79   | 48  | 44   | 25  |
| Cert in Culturally Responsive Early Childhood Education    |            |     |      |     | 24   | 12  |
| Library Media (Pathway 3)                                  | 7          | 4   | 5    | 3   |      |     |
| MA in Clinical Mental Health Counseling                    | 112        | 115 | 121  | 118 | 127  | 128 |
| MA in Clinical Mental Health Counseling with Art Therapy   | 58         | 59  | 51   | 52  | 50   | 53  |
| MA in Clinical Mental Health Counseling with Drama Therapy | 12         | 14  | 13   | 14  | 13   | 16  |
| MA in Communication  | 1          | 1   |      |     |      |     |
| MA in Couple and Family Therapy                            | 93         | 95  | 124  | 127 | 137  | 152 |
| MA in Couple and Family Therapy with Art Therapy           | 18         | 20  | 24   | 28  | 23   | 28  |
| MA in Couple and Family Therapy with Drama Therapy         | 7          | 7   | 5    | 7   | 4    | 5   |
| MA in Education  | 38         | 39  | 44   | 66  | 34   | 45  |
| Ma in Education with Library Media Endorsement             | 3          | 2   |      |     |      |     |
| MA in Education: Special Education Endorsement             | 1          | 1   |      |     |      |     |
| MA in Environment & Community                              | 1          | 1   |      |     |      |     |
| MA in Organizational Development                           | 1          | 1   |      |     |      |     |
| MA in Psychology: Integrative Studies in Psychology        | 3          | 3   | 1    | 1   |      |     |
| MA in Teaching   | 31         | 56  | 29   | 50  | 50   | 91  |
| MA in Whole Systems Design                                 | 1          | 1   |      |     |      |     |
| PhD in Counselor Education and Supervision                 | 7          | 7   | 8    | 9   | 15   | 14  |
| Post Master's Cert in Play Therapy                         | 26         | 23  | 12   | 12  | 17   | 14  |
| PsyD in Clinical Psychology                                | 98         | 130 | 80   | 112 | 76   | 108 |
| Teaching Endorsement                                       |            |     | 4    | 2   | 8    | 5   |

Note: Includes the following completion types: degree, certificate, and external credential.



## 4 Student Demographics

# Race/Ethnicity (ANNUAL)

|                  | , , , , , ,               | AY2016-17 | AY2017-18 | ΔΥ2018-19 |
|------------------|---------------------------|-----------|-----------|-----------|
| University Total | American/Alaskan Native   | 0%        |           |           |
| Oniversity rotar | Asian                     | 3%        |           | 3%        |
|                  | Black or African American | 8%        |           | 8%        |
|                  | Hispanic/Latino           | 12%       |           | 11%       |
|                  | Non Resident Alien        | 4%        | 3%        | 3%        |
|                  | Other/Unknown             | 14%       |           | 16%       |
|                  | Two or More Races         | 3%        | 3%        | 3%        |
|                  | White                     | 55%       |           | 56%       |
| GSLC             | American/Alaskan Native   | 1%        |           | 1%        |
|                  | Asian                     | 1%        |           | 0%        |
|                  | Black or African American | 24%       |           |           |
|                  | Hispanic/Latino           | 5%        |           | 6%        |
|                  | Non Resident Alien        | 1%        | 2%        | 3%        |
|                  | Other/Unknown             | 26%       | 25%       | 19%       |
|                  | White                     | 42%       | 44%       | 46%       |
| Los Angeles      | American/Alaskan Native   | 0%        | 0%        | 0%        |
| _                | Asian                     | 4%        | 4%        | 3%        |
|                  | Black or African American | 11%       | 11%       | 9%        |
|                  | Hispanic/Latino           | 17%       | 18%       | 16%       |
|                  | Non Resident Alien        | 3%        | 2%        | 2%        |
|                  | Other/Unknown             | 16%       | 15%       | 18%       |
|                  | Two or More Races         | 5%        | 4%        | 4%        |
|                  | White                     | 45%       | 44%       | 48%       |
| Midwest          | American/Alaskan Native   | 0%        | 0%        | 0%        |
|                  | Asian                     | 1%        | 3%        | 3%        |
|                  | Black or African American | 22%       | 24%       | 19%       |
|                  | Hawaiian/Pacific Islander | 0%        | 0%        | 1%        |
|                  | Hispanic/Latino           | 3%        | 2%        | 2%        |
|                  | Non Resident Alien        | 1%        | 1%        | 0%        |
|                  | Other/Unknown             | 5%        | 6%        | 6%        |
|                  | Two or More Races         | 1%        | 1%        | 1%        |
|                  | White                     | 67%       | 62%       | 67%       |



# Race/Ethnicity (ANNUAL) Cont.

|       |                       | toxe, cont.           | nace, Ethinetey (Air   |               |  |
|-------|-----------------------|-----------------------|--|---------------|--|
| 18-19 | 017-18                | AY2016-17             |  |               |  |
| 1%    | 1%                    | 1%                    | American/Alaskan Native  | New England   |  |
| 2%    | 2%                    | 2%                    | Asian  |               |  |
| 3%    | 3%                    | 4%                    | Black or African American  |               |  |
| 5%    | 4%                    | 4%                    | Hispanic/Latino  |               |  |
| 4%    | 3%                    | 4%                    | Non Resident Alien   |               |  |
| 16%   | 16%                   | 17%                   | Other/Unknown  |               |  |
| 3%    | 2%                    | 2%                    | Two or More Races  |               |  |
| 67%   | 68%                   | 67%                   | White  |               |  |
| 2%    | 0%                    | 0%                    | American/Alaskan Native  | Online        |  |
| 2%    | 1%                    | 0%                    | Asian  |               |  |
| 19%   | 14%                   | 15%                   | Black or African American  |               |  |
| 10%   | 5%                    | 4%                    | Hispanic/Latino  |               |  |
| 0%    | 0%                    | 0%                    | Non Resident Alien   |               |  |
| 18%   | 15%                   | 17%                   | Other/Unknown  |               |  |
| 5%    | 6%                    | 4%                    | Two or More Races  |               |  |
| 44%   | 60%                   | 59%                   | White  |               |  |
| 0%    | 0%                    | 0%                    | American/Alaskan Native  | Santa Barbara |  |
| 1%    | 1%                    | 2%                    | Asian  |               |  |
| 3%    | 4%                    | 3%                    | Black or African American  |               |  |
| 27%   | 29%                   | 32%                   | Hispanic/Latino  |               |  |
| 8%    | 8%                    | 11%                   | Non Resident Alien   |               |  |
| 11%   | 9%                    | 5%                    | Other/Unknown  |               |  |
| 3%    | 3%                    | 3%                    | Two or More Races  |               |  |
| 47%   | 45%                   | 44%                   | White  |               |  |
| 1%    | 1%                    | 1%                    | American/Alaskan Native  | Seattle       |  |
| 4%    | 4%                    | 3%                    | Asian  |               |  |
| 5%    | 5%                    | 5%                    | Black or African American  |               |  |
| 8%    | 8%                    | 7%                    | Hispanic/Latino  |               |  |
| 2%    | 2%                    | 3%                    | Non Resident Alien   |               |  |
| 16%   | 15%                   | 13%                   | Other/Unknown  |               |  |
| 4%    | 4%                    | 5%                    | Two or More Races  |               |  |
| 60%   | 62%                   | 63%                   | White  |               |  |
| _     | 8%<br>2%<br>15%<br>4% | 7%<br>3%<br>13%<br>5% | Hispanic/Latino Non Resident Alien Other/Unknown Two or More Races |               |  |



# **Gender (ANNUAL)**

|                  |         | ·         | r <b>'</b> |           |
|------------------|---------|-----------|------------|-----------|
|                  |         | AY2016-17 | AY2017-18  | AY2018-19 |
| University Total | Female  | 76%       | 75%        | 76%       |
|                  | Male    | 23%       | 24%        | 23%       |
|                  | Unknown | 1%        | 1%         | 1%        |
| GSLC             | Female  | 72%       | 71%        | 72%       |
|                  | Male    | 25%       | 26%        | 25%       |
|                  | Unknown | 3%        | 3%         | 3%        |
| Los Angeles      | Female  | 70%       | 66%        | 70%       |
|                  | Male    | 29%       | 31%        | 27%       |
|                  | Unknown | 2%        | 3%         | 3%        |
| Midwest          | Female  | 79%       | 76%        | 67%       |
|                  | Male    | 21%       | 24%        | 33%       |
|                  | Unknown | 0%        | 0%         | 0%        |
| New England      | Female  | 81%       | 82%        | 80%       |
|                  | Male    | 19%       | 18%        | 20%       |
|                  | Unknown | 0%        | 0%         | 0%        |
| Online           | Female  | 86%       | 85%        | 78%       |
|                  | Male    | 14%       | 15%        | 22%       |
|                  | Unknown | 0%        | 0%         | 0%        |
| Santa Barbara    | Female  | 70%       | 71%        | 74%       |
|                  | Male    | 30%       | 29%        | 26%       |
|                  | Unknown | 0%        | 0%         | 0%        |
| Seattle          | Female  | 82%       | 81%        | 81%       |
|                  | Male    | 17%       | 17%        | 18%       |
|                  | Unknown | 1%        | 2%         | 1%        |



#### 5 Student Achievement Data

Retention and graduation data only include degree programs, non-degree programs are not included. Data are based on headcounts, whether the student is full-time or part-time is not taken into account. This is because many students may shift between full-time to part-time during their academic career.

Retention and graduation data are currently based on an "annual" definition. If a student enrolled for at least one term in the following academic year, that student is counted as retained. Graduation rates are based on last academic year enrolled, which may be different from academic year conferred.

#### **DEFINITIONS**

COHORT COUNT: Distinct count of all new students by Academic Year. All academic terms of entry are included, from summer to spring.

#### 5.1 Undergraduate Degree Programs

## **Undergraduate Degree Programs: Los Angeles**

| Retention |        |        |        |  |
|-----------|--------|--------|--------|--|
| Entry     |        |        |        |  |
| Academic  | Cohort |        |        |  |
| Year      | count  | Year 1 | Year 2 |  |
| 2014-15   | 91     | 100%   | 84%    |  |
| 2015-16   | 99     | 100%   | 78%    |  |
| 2016-17   | 82     | 100%   | 74%    |  |
| 2017-18   | 87     | 100%   | 67%    |  |
| Average   |        | 100%   | 76%    |  |

| Cumulative Graduation |        |        |        |        |  |
|-----------------------|--------|--------|--------|--------|--|
| Entry                 |        |        |        |        |  |
| Academic              | Cohort |        |        |        |  |
| Year                  | count  | Year 3 | Year 4 | Year 5 |  |
| 2014-15               | 91     | 38%    | 45%    | 55%    |  |
| 2015-16               | 99     | 40%    | 43%    |        |  |
| 2016-17               | 82     | 37%    |        |        |  |
| 2017-18               | 87     |        |        |        |  |
| Average               |        | 38%    | 44%    | 55%    |  |

#### **Undergraduate Degree Programs: Midwest**

| Retention |        |        |        |  |
|-----------|--------|--------|--------|--|
| Entry     |        |        |        |  |
| Academic  | Cohort |        |        |  |
| Year      | count  | Year 1 | Year 2 |  |
| 2014-15   | 27     | 100%   | 74%    |  |
| 2015-16   | 8      | 100%   | 88%    |  |
| 2016-17   | 19     | 100%   | 74%    |  |
| 2017-18   | 32     | 100%   | 78%    |  |
| Average   |        | 100%   | 78%    |  |

| Cumulative Graduation |        |        |        |        |  |
|-----------------------|--------|--------|--------|--------|--|
| Entry                 |        |        |        |        |  |
| Academic              | Cohort |        |        |        |  |
| Year                  | count  | Year 3 | Year 4 | Year 5 |  |
| 2014-15               | 27     | 41%    | 44%    | 52%    |  |
| 2015-16               | 8      | 75%    | 75%    |        |  |
| 2016-17               | 19     | 63%    |        |        |  |
| 2017-18               | 32     |        |        |        |  |
| Average               |        | 60%    | 60%    | 52%    |  |



## **Undergraduate Degree Programs: Online**

| Retention         |        |        |        |  |
|-------------------|--------|--------|--------|--|
| Entry<br>Academic | Cohort |        |        |  |
| Year              | count  | Year 1 | Year 2 |  |
| 2014-15           | 121    | 100%   | 77%    |  |
| 2015-16           | 107    | 100%   | 80%    |  |
| 2016-17           | 59     | 100%   | 69%    |  |
| 2017-18           | 34     | 100%   | 71%    |  |
| Average           |        | 100%   | 74%    |  |

| Cumulative Graduation |        |        |        |        |  |
|-----------------------|--------|--------|--------|--------|--|
| Entry<br>Academic     | Cohort |        |        |        |  |
| Year                  | count  | Year 3 | Year 4 | Year 5 |  |
| 2014-15               | 121    | 36%    | 50%    | 52%    |  |
| 2015-16               | 107    | 38%    | 50%    |        |  |
| 2016-17               | 59     | 41%    |        |        |  |
| 2017-18               | 34     |        |        |        |  |
| Average               |        | 38%    | 50%    | 52%    |  |

## **Undergraduate Degree Programs: Santa Barbara**

| Retention         |        |        |        |  |
|-------------------|--------|--------|--------|--|
| Entry<br>Academic | Cohort |        |        |  |
| Year              | count  | Year 1 | Year 2 |  |
| 2014-15           | 97     | 100%   | 90%    |  |
| 2015-16           | 95     | 100%   | 85%    |  |
| 2016-17           | 85     | 100%   | 84%    |  |
| 2017-18           | 52     | 100%   | 77%    |  |
| Average           |        | 100%   | 84%    |  |

| Cumulative Graduation |        |        |        |        |  |
|-----------------------|--------|--------|--------|--------|--|
| Entry<br>Academic     | Cohort |        |        |        |  |
| Year                  | count  | Year 3 | Year 4 | Year 5 |  |
| 2014-15               | 97     | 75%    | 80%    | 81%    |  |
| 2015-16               | 95     | 76%    | 81%    |        |  |
| 2016-17               | 85     | 69%    |        |        |  |
| 2017-18               | 52     |        |        |        |  |
| Average               |        | 73%    | 81%    | 81%    |  |

## **Undergraduate Degree Programs: Seattle**

| Retention |        |        |        |
|-----------|--------|--------|--------|
| Entry     |        |        |        |
| Academic  | Cohort |        |        |
| Year      | count  | Year 1 | Year 2 |
| 2014-15   | 49     | 100%   | 86%    |
| 2015-16   | 48     | 100%   | 75%    |
| 2016-17   | 43     | 100%   | 81%    |
| 2017-18   | 27     | 100%   | 56%    |
| Average   |        | 100%   | 74%    |

| Cumulative Graduation |        |        |        |        |  |
|-----------------------|--------|--------|--------|--------|--|
| Entry                 |        |        |        |        |  |
| Academic              | Cohort |        |        |        |  |
| Year                  | count  | Year 3 | Year 4 | Year 5 |  |
| 2014-15               | 49     | 43%    | 55%    | 59%    |  |
| 2015-16               | 48     | 44%    | 54%    |        |  |
| 2016-17               | 43     | 40%    |        |        |  |
| 2017-18               | 27     |        |        |        |  |
| Average               |        | 42%    | 55%    | 59%    |  |



# 5.2 Master's Degree Programs\*

Master's Degree Programs: Los Angeles

| Retention         |             |        |        |
|-------------------|-------------|--------|--------|
| Entry             |             |        |        |
| Academic          | Cohort      |        |        |
| Year              | count       | Year 1 | Year 2 |
| <b>Creative W</b> | riting      |        |        |
| 2014-15           | 51          | 100%   | 86%    |
| 2015-16           | 53          | 100%   | 91%    |
| 2016-17           | 63          | 100%   | 71%    |
| 2017-18           | 51          | 100%   | 78%    |
| Average           |             | 100%   | 82%    |
| Education         |             |        |        |
| 2014-15           | 16          | 100%   | 75%    |
| 2015-16           | 32          | 100%   | 75%    |
| 2016-17           | 38          | 100%   | 82%    |
| 2017-18           | 33          | 100%   | 76%    |
| Average           |             | 100%   | 77%    |
| Environm          | ental Studi | ies    |        |
| 2014-15           | 11          | 100%   | 100%   |
| 2015-16           | 7           | 100%   | 71%    |
| 2016-17           | 9           | 100%   | 89%    |
| 2017-18           | 10          | 100%   | 90%    |
| Average           |             | 100%   | 88%    |
| Manageme          | nt          |        |        |
| 2014-15           | 10          | 100%   | 100%   |
| 2015-16           | 23          | 100%   | 96%    |
| 2016-17           | 13          | 100%   | 100%   |
| 2017-18           | 20          | 100%   | 90%    |
| Average           |             | 100%   | 96%    |
| Psychology        |             |        |        |
| 2014-15           | 180         | 100%   | 93%    |
| 2015-16           | 181         | 100%   | 91%    |
| 2016-17           | 212         | 100%   | 91%    |
| 2017-18           | 259         | 100%   | 93%    |
| Average           |             | 100%   | 92%    |

| Cumulative | Graduatio   | on .   |        |        |
|------------|-------------|--------|--------|--------|
| Entry      |             |        |        |        |
| 1          | Cohort      |        |        |        |
| Year       | count       | Year 3 | Year 4 | Year 5 |
| Creative W |             |        |        |        |
| 2014-15    | 51          | 73%    | 82%    | 82%    |
| 2015-16    | 53          | 87%    | 89%    |        |
| 2016-17    | 63          | 73%    |        |        |
| 2017-18    | 51          |        |        |        |
| Average    |             | 77%    | 86%    | 82%    |
| Education  | •           |        |        |        |
| 2014-15    | 16          | 69%    | 81%    | 81%    |
| 2015-16    | 32          | 47%    | 50%    |        |
| 2016-17    | 38          | 61%    |        |        |
| 2017-18    | 33          |        |        |        |
| Average    |             | 59%    | 66%    | 81%    |
| Environm   | ental Studi | ies    |        |        |
| 2014-15    | 11          | 73%    | 82%    | 82%    |
| 2015-16    | 7           | 71%    | 71%    |        |
| 2016-17    | 9           | 67%    |        |        |
| 2017-18    | 10          |        |        |        |
| Average    |             | 70%    | 77%    | 82%    |
| Manageme   | nt          |        | •      | •      |
| 2014-15    | 10          | 90%    | 90%    | 90%    |
| 2015-16    | 23          | 91%    | 91%    |        |
| 2016-17    | 13          | 100%   |        |        |
| 2017-18    | 20          |        |        |        |
| Average    |             | 94%    | 91%    | 90%    |
| Psychology |             |        |        |        |
| 2014-15    | 180         | 64%    | 77%    | 78%    |
| 2015-16    | 181         | 59%    | 68%    |        |
| 2016-17    | 212         | 54%    |        |        |
| 2017-18    | 259         |        |        |        |
| Average    |             | 59%    | 72%    | 78%    |



## Master's Degree Programs: Midwest

| Retention           |        |        |        |  |
|---------------------|--------|--------|--------|--|
| Entry               |        |        |        |  |
| Academic            | Cohort |        |        |  |
| Year                | count  | Year 1 | Year 2 |  |
| Conflict Resolution |        |        |        |  |
| 2011-12             | 16     | 100%   | 75%    |  |
| 2012-13             | 14     | 100%   | 57%    |  |
| 2013-14             | 3      | 100%   | 33%    |  |
| 2014-15             | 8      | 100%   | 63%    |  |
| Average             |        | 100%   | 57%    |  |
| Education           | •      |        | •      |  |
| 2014-15             | 21     | 100%   | 86%    |  |
| 2015-16             | 31     | 100%   | 81%    |  |
| 2016-17             | 20     | 100%   | 80%    |  |
| 2017-18             | 21     | 100%   | 71%    |  |
| Average             |        | 100%   | 79%    |  |
| Individuali         | zed    |        |        |  |
| 2014-15             | 8      | 100%   | 88%    |  |
| 2015-16             |        |        |        |  |
| 2016-17             | 21     | 100%   | 48%    |  |
| Average             |        | 100%   | 68%    |  |
| Interdiscip         | linary |        |        |  |
| 2014-15             | 11     | 100%   | 64%    |  |
| 2015-16             | 9      | 100%   | 0%     |  |
| Average             |        | 100%   | 32%    |  |
| Management          |        |        |        |  |
| 2014-15             | 5      | 100%   | 60%    |  |
| 2015-16             | 6      | 100%   | 83%    |  |
| 2016-17             | 4      | 100%   | 75%    |  |
| 2017-18             | 5      | 100%   | 80%    |  |
| Average             |        | 100%   | 75%    |  |

|     | Cumulative Graduation |          |        |        |        |
|-----|-----------------------|----------|--------|--------|--------|
|     | Entry                 |          |        |        |        |
|     | Academic              | Cohort   |        |        |        |
| 2   | Year                  | count    | Year 3 | Year 4 | Year 5 |
|     | Conflict Re           | solution |        |        |        |
| 75% | 2011-12               | 16       | 19%    | 31%    | 31%    |
| 57% | 2012-13               | 14       | 21%    | 29%    | 43%    |
| 33% | 2013-14               | 3        | 0%     | 33%    | 33%    |
| 63% | 2014-15               | 8        | 13%    | 38%    | 38%    |
| 57% | Average               |          | 13%    | 33%    | 36%    |
|     | Education             |          |        |        | •      |
| 86% | 2014-15               | 21       | 48%    | 48%    | 48%    |
| 81% | 2015-16               | 31       | 87%    | 87%    |        |
| 80% | 2016-17               | 20       | 65%    |        |        |
| 71% | 2017-18               | 21       |        |        |        |
| 79% | Average               |          | 67%    | 67%    | 48%    |
|     | Individuali           | zed      |        |        |        |
| 88% | 2014-15               | 8        | 75%    | 75%    | 75%    |
|     | 2015-16               |          |        |        |        |
| 48% | 2016-17               | 21       | 71%    |        |        |
| 68% | Average               |          | 73%    | 75%    | 75%    |
|     | Interdiscip           | linary   |        |        |        |
| 64% | 2014-15               | 11       | 18%    | 18%    | 18%    |
| 0%  | 2015-16               | 9        | 0%     | 0%     |        |
| 32% | Average               |          | 9%     | 9%     | 18%    |
|     | Manageme              | nt       |        |        |        |
| 60% | 2014-15               | 5        | 0%     | 20%    | 20%    |
| 83% | 2015-16               | 6        | 0%     | 17%    |        |
| 75% | 2016-17               | 4        | 50%    |        |        |
| 80% | 2017-18               | 5        |        |        |        |
| 75% | Average               |          | 17%    | 18%    | 20%    |



## Master's Degree Programs: New England

| Retention                          |             |        |        |  |
|------------------------------------|-------------|--------|--------|--|
| Entry                              |             |        |        |  |
| Academic                           | Cohort      |        |        |  |
| Year                               | count       | Year 1 | Year 2 |  |
| Education                          |             |        |        |  |
| 2014-15                            | 65          | 100%   | 91%    |  |
| 2015-16                            | 62          | 100%   | 84%    |  |
| 2016-17                            | 51          | 100%   | 88%    |  |
| 2017-18                            | 48          | 100%   | 75%    |  |
| Average                            |             | 100%   | 84%    |  |
| Environme                          | ntal Studie | S      |        |  |
| 2014-15                            | 54          | 100%   | 93%    |  |
| 2015-16                            | 50          | 100%   | 88%    |  |
| 2016-17                            | 35          | 100%   | 77%    |  |
| 2017-18                            | 28          | 100%   | 93%    |  |
| Average                            |             | 100%   | 88%    |  |
| Interdiscip                        | linary      |        | •      |  |
| 2014-15                            | 1           | 100%   | 100%   |  |
| 2015-16                            |             |        |        |  |
| 2016-17                            | 2           | 100%   | 100%   |  |
| 2017-18                            | 5           | 100%   | 80%    |  |
| Average                            |             | 100%   | 93%    |  |
| Manageme                           | nt          |        |        |  |
| 2014-15                            | 10          | 100%   | 100%   |  |
| 2015-16                            | 9           | 100%   | 100%   |  |
| 2016-17                            |             |        |        |  |
| 2017-18                            | 2           | 100%   | 50%    |  |
| Average                            |             | 100%   | 83%    |  |
| Psychology, Counseling and Therapy |             |        |        |  |
| 2014-15                            | 48          | 100%   | 73%    |  |
| 2015-16                            | 92          | 100%   | 73%    |  |
| 2016-17                            | 137         | 100%   | 82%    |  |
| 2017-18                            | 124         | 100%   | 76%    |  |
| Average                            |             | 100%   | 76%    |  |

| Cumulative                         | Cumulative Graduation |        |        |        |  |
|------------------------------------|-----------------------|--------|--------|--------|--|
| Entry                              | Graduatic             | )      |        |        |  |
| Academic                           | Cohort                |        |        |        |  |
|                                    |                       | Voor 2 | Voor 4 | Voor F |  |
| Year                               | count                 | Year 3 | Year 4 | Year 5 |  |
| Education                          |                       | 550/   | 600/   | 750/   |  |
| 2014-15                            | 65                    | 66%    | 69%    | 75%    |  |
| 2015-16                            | 62                    | 73%    | 76%    |        |  |
| 2016-17                            | 51                    | 67%    |        |        |  |
| 2017-18                            | 48                    |        |        |        |  |
| Average                            |                       | 68%    | 73%    | 75%    |  |
| Environme                          |                       |        | Т      | Τ      |  |
| 2014-15                            | 54                    | 54%    | 69%    | 78%    |  |
| 2015-16                            | 50                    | 54%    | 76%    |        |  |
| 2016-17                            | 35                    | 54%    |        |        |  |
| 2017-18                            | 28                    |        |        |        |  |
| Average                            |                       | 54%    | 72%    | 78%    |  |
| Interdiscip                        | linary                |        | •      |        |  |
| 2014-15                            | 1                     | 0%     | 0%     | 100%   |  |
| 2015-16                            |                       |        |        |        |  |
| 2016-17                            | 2                     | 50%    |        |        |  |
| 2017-18                            | 5                     |        |        |        |  |
| Average                            |                       | 25%    | 0%     | 100%   |  |
| Manageme                           | nt                    |        |        |        |  |
| 2014-15                            | 10                    | 100%   | 100%   | 100%   |  |
| 2015-16                            | 9                     | 100%   | 100%   |        |  |
| 2016-17                            |                       |        |        |        |  |
| 2017-18                            | 2                     |        |        |        |  |
| Average                            |                       | 100%   | 100%   | 100%   |  |
| Psychology, Counseling and Therapy |                       |        |        |        |  |
| 2014-15                            | 48                    | 58%    |        | 77%    |  |
| 2015-16                            | 92                    | 36%    | 59%    |        |  |
| 2016-17                            | 137                   | 42%    |        |        |  |
| 2017-18                            | 124                   |        |        |        |  |
| Average                            |                       | 46%    | 66%    | 77%    |  |



## Master's Degree Programs: Santa Barbara

| Retention  |        |        |        |  |
|------------|--------|--------|--------|--|
| Entry      |        |        |        |  |
| Academic   | Cohort |        |        |  |
| Year       | count  | Year 1 | Year 2 |  |
| Creative W | riting |        |        |  |
| 2016-17    | 8      | 100%   | 100%   |  |
| 2017-18    | 9      | 100%   | 78%    |  |
| Average    |        | 100%   | 89%    |  |
| Education  |        |        | •      |  |
| 2014-15    | 15     | 100%   | 87%    |  |
| 2015-16    | 19     | 100%   | 84%    |  |
| 2016-17    | 26     | 100%   | 50%    |  |
| 2017-18    | 17     | 100%   | 88%    |  |
| Average    |        | 100%   | 77%    |  |
| Manageme   | nt     |        |        |  |
| 2014-15    | 20     | 100%   | 100%   |  |
| 2015-16    | 11     | 100%   | 91%    |  |
| 2016-17    | 11     | 100%   | 100%   |  |
| 2017-18    | 13     | 100%   | 92%    |  |
| Average    |        | 100%   | 96%    |  |
| Psychology |        |        |        |  |
| 2014-15    | 60     | 100%   | 83%    |  |
| 2015-16    | 57     | 100%   | 75%    |  |
| 2016-17    | 61     | 100%   | 90%    |  |
| 2017-18    | 63     | 100%   | 87%    |  |
| Average    |        | 100%   | 84%    |  |

| Cumulative Graduation |        |        |        |        |
|-----------------------|--------|--------|--------|--------|
| Entry                 |        |        |        |        |
| Academic              | Cohort |        |        |        |
| Year                  | count  | Year 3 | Year 4 | Year 5 |
| <b>Creative W</b>     | riting |        |        |        |
| 2016-17               | 8      | 88%    |        |        |
| 2017-18               | 9      |        |        |        |
| Average               |        | 88%    |        |        |
| Education             | •      |        |        |        |
| 2014-15               | 15     | 47%    | 53%    | 53%    |
| 2015-16               | 19     | 42%    | 42%    |        |
| 2016-17               | 26     | 69%    |        |        |
| 2017-18               | 17     |        |        |        |
| Average               |        | 53%    | 48%    | 53%    |
| Manageme              | nt     |        |        |        |
| 2014-15               | 20     | 100%   | 100%   | 100%   |
| 2015-16               | 11     | 91%    | 91%    |        |
| 2016-17               | 11     | 82%    |        |        |
| 2017-18               | 13     |        |        |        |
| Average               |        | 91%    | 95%    | 100%   |
| Psychology            |        |        |        |        |
| 2014-15               | 60     | 72%    | 77%    | 77%    |
| 2015-16               | 57     | 68%    | 70%    |        |
| 2016-17               | 61     | 79%    |        |        |
| 2017-18               | 63     |        |        |        |
| Average               |        | 73%    | 73%    | 77%    |



## Master's Degree Programs: Seattle

| Retention  |             |            |        |
|------------|-------------|------------|--------|
| Entry      |             |            |        |
| Academic   | Cohort      |            |        |
| Year       | count       | Year 1     | Year 2 |
| Education  |             |            |        |
| 2014-15    | 61          | 100%       | 93%    |
| 2015-16    | 58          | 100%       | 79%    |
| 2016-17    | 35          | 100%       | 91%    |
| 2017-18    | 44          | 100%       | 91%    |
| Average    |             | 100%       | 89%    |
| Psychology | , Counselii | ng and The | rapy   |
| 2014-15    | 111         | 100%       | 92%    |
| 2015-16    | 98          | 100%       | 87%    |
| 2016-17    | 107         | 100%       | 93%    |
| 2017-18    | 132         | 100%       | 89%    |
| Average    |             | 100%       | 90%    |

| Cumulative Graduation |             |            |        |        |  |
|-----------------------|-------------|------------|--------|--------|--|
| Entry                 |             |            |        |        |  |
| Academic              | Cohort      |            |        |        |  |
| Year                  | count       | Year 3     | Year 4 | Year 5 |  |
| Education             |             |            |        |        |  |
| 2014-15               | 61          | 77%        | 82%    | 82%    |  |
| 2015-16               | 58          | 67%        | 71%    |        |  |
| 2016-17               | 35          | 77%        |        |        |  |
| 2017-18               | 44          |            |        |        |  |
| Average               |             | 74%        | 76%    | 82%    |  |
| Psychology            | , Counselii | ng and The | rapy   | •      |  |
| 2014-15               | 111         | 4%         | 34%    | 59%    |  |
| 2015-16               | 98          | 11%        | 43%    |        |  |
| 2016-17               | 107         | 4%         |        |        |  |
| 2017-18               | 132         |            |        |        |  |
| Average               |             | 6%         | 39%    | 59%    |  |

<sup>\*</sup> Please note, this section displays academic groupings, not specific programs.



## **5.3** Doctoral Degree Programs

**Doctoral Degree Programs: New England** 

| Retention   |             |            |        |        |        | Cumulative    | Graduation  | 1          |        |        |        |        |
|-------------|-------------|------------|--------|--------|--------|---------------|-------------|------------|--------|--------|--------|--------|
| PhD in Env  | ironmenta   | l Studies  |        |        |        | PhD in Envir  |             |            |        |        |        |        |
| Entry       |             |            |        |        |        | Entry         |             |            |        |        |        |        |
| Academic    | Cohort      |            |        |        |        | Academic      | Cohort      |            |        |        |        |        |
| Year        | count       | Year 1     | Year 2 | Year 3 | Year 4 | Year          | count       | Year 5     | Year 6 | Year 7 | Year 8 | Year 9 |
| 2010-11     | 10          | 100%       | 90%    | 80%    | 80%    | 2010-11       | 10          | 30%        | 30%    | 30%    | 30%    | 40%    |
| 2011-12     | 9           | 100%       | 78%    | 56%    | 56%    | 2011-12       | 9           | 11%        | 33%    | 33%    | 33%    |        |
| 2012-13     | 8           | 100%       | 88%    | 75%    | 63%    | 2012-13       | 8           | 25%        | 25%    | 25%    |        |        |
| 2013-14     | 13          | 100%       | 85%    | 85%    | 69%    | 2013-14       | 13          | 15%        | 31%    |        |        |        |
| 2014-15     | 11          | 100%       | 91%    | 91%    | 91%    | 2014-15       | 11          | 9%         |        |        |        |        |
| 2015-16     | 14          | 100%       | 93%    | 86%    | 86%    | 2015-16       | 14          |            |        |        |        |        |
| 2016-17     | 14          | 100%       | 86%    | 79%    |        | 2016-17       | 14          |            |        |        |        |        |
| 2017-18     | 15          | 100%       | 73%    |        |        | 2017-18       | 15          |            |        |        |        |        |
| Average     |             | 100%       | 85%    | 79%    | 74%    | Average       |             | 18%        | 30%    | 29%    | 32%    | 40%    |
| PhD in Ma   | rriage and  | Family The | rapy   |        |        | PhD in Marr   | iage and Fa | mily Thera | ру     | ,      | •      |        |
| Entry       |             |            |        |        |        | Entry         |             |            |        |        |        |        |
| Academic    | Cohort      |            |        |        |        | Academic      | Cohort      |            |        |        |        |        |
| Year        | count       | Year 1     | Year 2 | Year 3 | Year 4 | Year          | count       | Year 5     | Year 6 | Year 7 | Year 8 | Year 9 |
| 2010-11     | 3           | 100%       | 100%   | 100%   | 100%   | 2010-11       | 3           | 33%        | 33%    | 33%    | 33%    | 33%    |
| 2011-12     | 3           | 100%       | 100%   | 100%   | 100%   | 2011-12       | 3           | 0%         | 33%    | 33%    | 33%    |        |
| 2012-13     | 2           | 100%       | 100%   | 100%   | 100%   | 2012-13       | 2           | 0%         | 0%     | 0%     |        |        |
| 2013-14     | 3           | 100%       | 100%   | 100%   | 100%   | 2013-14       | 3           | 0%         | 0%     |        |        |        |
| 2014-15     | 3           | 100%       | 100%   | 100%   | 100%   | 2014-15       | 3           | 0%         |        |        |        |        |
| 2015-16     | 5           | 100%       | 100%   | 100%   | 100%   | 2015-16       | 5           |            |        |        |        |        |
| 2016-17     | 3           | 100%       | 100%   | 100%   |        | 2016-17       | 3           |            |        |        |        |        |
| 2017-18     | 5           | 100%       | 100%   |        |        | 2017-18       | 5           |            |        |        |        |        |
| Average     |             | 100%       | 100%   | 100%   | 100%   | Average       |             | 7%         | 17%    | 22%    | 33%    | 33%    |
| PsyD in Cli | nical Psych | ology      |        |        |        | PsyD in Clini | ical Psycho | logy       |        |        |        |        |
| Entry       |             |            |        |        |        | Entry         |             |            |        |        |        |        |
| Academic    | Cohort      |            |        |        |        | Academic      | Cohort      |            |        |        |        |        |
| Year        | count       | Year 1     | Year 2 | Year 3 | Year 4 | Year          | count       | Year 5     | Year 6 | Year 7 | Year 8 | Year 9 |
| 2010-11     | 22          | 100%       | 86%    | 82%    | 82%    | 2010-11       | 22          |            | 50%    | 59%    | 68%    | 73%    |
| 2011-12     | 18          | 100%       | 94%    | 94%    | 94%    | 2011-12       | 18          |            | 28%    | 61%    | 72%    |        |
| 2012-13     | 20          | 100%       | 85%    | 80%    | 85%    | 2012-13       | 20          |            | 55%    | 60%    |        |        |
| 2013-14     | 35          | 100%       | 94%    | 89%    | 91%    | 2013-14       | 35          |            | 51%    |        |        |        |
| 2014-15     | 20          | 100%       | 100%   | 95%    | 90%    | 2014-15       | 20          |            |        |        |        |        |
| 2015-16     | 22          | 100%       | 95%    | 95%    | 95%    | 2015-16       | 22          |            |        |        |        |        |
| 2016-17     | 20          | 100%       | 95%    | 95%    |        | 2016-17       | 20          |            |        |        |        |        |
| 2017-18     | 21          | 100%       | 100%   |        |        | 2017-18       | 21          |            |        |        |        |        |
| Average     |             | 100%       | 94%    | 90%    | 90%    | Average       |             |            | 46%    | 60%    | 70%    | 73%    |



#### **Doctoral Degree Programs: Santa Barbara**

| Retention   | Retention                   |        |        |        |        |  |  |  |  |  |
|-------------|-----------------------------|--------|--------|--------|--------|--|--|--|--|--|
| PsyD in Cli | PsyD in Clinical Psychology |        |        |        |        |  |  |  |  |  |
| Entry       |                             |        |        |        |        |  |  |  |  |  |
| Academic    | Cohort                      |        |        |        |        |  |  |  |  |  |
| Year        | count                       | Year 1 | Year 2 | Year 3 | Year 4 |  |  |  |  |  |
| 2010-11     | 18                          | 100%   | 83%    | 72%    | 72%    |  |  |  |  |  |
| 2011-12     | 12                          | 100%   | 92%    | 100%   | 83%    |  |  |  |  |  |
| 2012-13     | 11                          | 100%   | 100%   | 91%    | 91%    |  |  |  |  |  |
| 2013-14     | 15                          | 100%   | 73%    | 67%    | 67%    |  |  |  |  |  |
| 2014-15     | 13                          | 100%   | 85%    | 85%    | 77%    |  |  |  |  |  |
| 2015-16     | 11                          | 100%   | 82%    | 82%    | 82%    |  |  |  |  |  |
| 2016-17     | 7                           | 100%   | 86%    | 86%    |        |  |  |  |  |  |
| 2017-18     | 17                          | 100%   | 76%    |        |        |  |  |  |  |  |
| Average     |                             | 100%   | 85%    | 83%    | 79%    |  |  |  |  |  |

| Cumulative                  | Cumulative Graduation |        |        |        |        |        |  |  |  |  |
|-----------------------------|-----------------------|--------|--------|--------|--------|--------|--|--|--|--|
| PsyD in Clinical Psychology |                       |        |        |        |        |        |  |  |  |  |
| Entry                       |                       |        |        |        |        |        |  |  |  |  |
| Academic                    | Cohort                |        |        |        |        |        |  |  |  |  |
| Year                        | count                 | Year 5 | Year 6 | Year 7 | Year 8 | Year 9 |  |  |  |  |
| 2010-11                     | 18                    | 33%    | 39%    | 44%    | 44%    | 44%    |  |  |  |  |
| 2011-12                     | 12                    | 8%     | 33%    | 42%    | 42%    |        |  |  |  |  |
| 2012-13                     | 11                    | 9%     | 36%    | 36%    |        |        |  |  |  |  |
| 2013-14                     | 15                    | 40%    | 53%    |        |        |        |  |  |  |  |
| 2014-15                     | 13                    | 23%    |        |        |        |        |  |  |  |  |
| 2015-16                     | 11                    |        |        |        |        |        |  |  |  |  |
| 2016-17                     | 7                     |        |        |        |        |        |  |  |  |  |
| 2017-18                     | 17                    |        |        |        |        |        |  |  |  |  |
| Average                     |                       | 23%    | 40%    | 41%    | 43%    | 44%    |  |  |  |  |

#### **Doctoral Degree Programs: Seattle**

|             |  |        |        |        | Doctoral L |  |  |  |  |  |
|-------------|--|--------|--------|--------|------------|--|--|--|--|--|
| Retention   | Retention                                  |        |        |        |            |  |  |  |  |  |
| PhD in Cou  | PhD in Counselor Education and Supervision |        |        |        |            |  |  |  |  |  |
| Entry       |  |        |        |        |            |  |  |  |  |  |
| Academic    | Cohort                                     |        |        |        |            |  |  |  |  |  |
| Year        | count                                      | Year 1 | Year 2 | Year 3 | Year 4     |  |  |  |  |  |
|             |  |        |        |        |            |  |  |  |  |  |
| 2016-17     | 7  | 100%   | 86%    | 86%    |            |  |  |  |  |  |
| 2017-18     | 4  | 100%   | 100%   |        |            |  |  |  |  |  |
| Average     |  | 100%   | 93%    | 86%    |            |  |  |  |  |  |
| PsyD in Cli | nical Psych                                | ology  |        |        |            |  |  |  |  |  |
| Entry       |  |        |        |        |            |  |  |  |  |  |
| Academic    | Cohort                                     |        |        |        |            |  |  |  |  |  |
| Year        | count                                      | Year 1 | Year 2 | Year 3 | Year 4     |  |  |  |  |  |
| 2010-11     | 27   | 100%   | 93%    | 89%    | 78%        |  |  |  |  |  |
| 2011-12     | 23   | 100%   | 96%    | 83%    | 74%        |  |  |  |  |  |
| 2012-13     | 14   | 100%   | 86%    | 64%    | 71%        |  |  |  |  |  |
| 2013-14     | 12   | 100%   | 92%    | 92%    | 92%        |  |  |  |  |  |
| 2014-15     | 8  | 100%   | 88%    | 75%    | 50%        |  |  |  |  |  |
| 2015-16     | 16   | 100%   | 88%    | 88%    | 88%        |  |  |  |  |  |
| 2016-17     | 15   | 100%   | 93%    | 87%    |            |  |  |  |  |  |
| 2017-18     | 6  | 100%   | 100%   |        |            |  |  |  |  |  |
| Average     |  | 100%   | 92%    | 82%    | 75%        |  |  |  |  |  |

| Cumulative   | Graduation  | 1           |            |        |        |        |
|--------------|-------------|-------------|------------|--------|--------|--------|
| PhD in Cou   | nselor Educ | ation and S | upervision | 1      |        |        |
| Entry        |             |             |            |        |        |        |
| Academic     | Cohort      |             |            |        |        |        |
| Year         | count       | Year 5      | Year 6     | Year 7 | Year 8 | Year 9 |
| 2016-17      | 7           |             |            |        |        |        |
| 2017-18      | 4           |             |            |        |        |        |
| Average      |             |             |            |        |        |        |
| PsyD in Clir | ical Psycho | logy        | •          |        | •      | •      |
| Entry        |             |             |            |        |        |        |
| Academic     | Cohort      |             |            |        |        |        |
| Year         | count       | Year 5      | Year 6     | Year 7 | Year 8 | Year 9 |
| 2010-11      | 27          | 7%          | 19%        | 44%    | 48%    | 63%    |
| 2011-12      | 23          | 4%          | 17%        | 17%    | 35%    |        |
| 2012-13      | 14          | 0%          | 21%        | 21%    |        |        |
| 2013-14      | 12          | 0%          | 33%        |        |        |        |
| 2014-15      | 8           | 0%          |            |        |        |        |
| 2015-16      | 16          |             |            |        |        |        |
| 2016-17      | 15          |             |            |        |        |        |
| 2017-18      | 6           |             |            |        |        |        |
|              |             | 2%          | 23%        | 28%    | 41%    | 63%    |

#### Doctoral Degree Programs: Graduate School of Leadership & Change

| Retention                    |        |        |        |        |        |  |  |  |
|------------------------------|--------|--------|--------|--------|--------|--|--|--|
| PhD in Leadership and Change |        |        |        |        |        |  |  |  |
| Entry                        |        |        |        |        |        |  |  |  |
| Academic                     | Cohort |        |        |        |        |  |  |  |
| Year                         | count  | Year 1 | Year 2 | Year 3 | Year 4 |  |  |  |
| 2010-11                      | 28     | 100%   | 93%    | 96%    | 93%    |  |  |  |
| 2011-12                      | 23     | 100%   | 83%    | 78%    | 70%    |  |  |  |
| 2012-13                      | 27     | 100%   | 93%    | 85%    | 78%    |  |  |  |
| 2013-14                      | 30     | 100%   | 97%    | 97%    | 90%    |  |  |  |
| 2014-15                      | 30     | 100%   | 93%    | 93%    | 83%    |  |  |  |
| 2015-16                      | 35     | 100%   | 94%    | 94%    | 89%    |  |  |  |
| 2016-17                      | 36     | 100%   | 97%    | 94%    |        |  |  |  |
| 2017-18                      | 30     | 100%   | 90%    |        |        |  |  |  |
| Average                      |        | 100%   | 92%    | 91%    | 84%    |  |  |  |

| Cumulative Graduation        |        |        |        |        |        |        |  |  |  |  |
|------------------------------|--------|--------|--------|--------|--------|--------|--|--|--|--|
| PhD in Leadership and Change |        |        |        |        |        |        |  |  |  |  |
| Entry                        |        |        |        |        |        |        |  |  |  |  |
| Academic                     | Cohort |        |        |        |        |        |  |  |  |  |
| Year                         | count  | Year 5 | Year 6 | Year 7 | Year 8 | Year 9 |  |  |  |  |
| 2010-11                      | 28     | 36%    | 46%    | 50%    | 54%    | 54%    |  |  |  |  |
| 2011-12                      | 23     | 48%    | 61%    | 61%    | 61%    |        |  |  |  |  |
| 2012-13                      | 27     | 22%    | 37%    | 41%    |        |        |  |  |  |  |
| 2013-14                      | 30     | 30%    | 33%    |        |        |        |  |  |  |  |
| 2014-15                      | 30     | 3%     |        |        |        |        |  |  |  |  |
| 2015-16                      | 35     |        |        |        |        |        |  |  |  |  |
| 2016-17                      | 36     |        |        |        |        |        |  |  |  |  |
| 2017-18                      | 30     |        |        |        |        |        |  |  |  |  |
| Average                      |        | 28%    | 44%    | 51%    | 57%    | 54%    |  |  |  |  |



#### 6 Faculty and Staff

Employee numbers are for salaried and hourly employees for whom we collect payroll taxes only; they do not include work study students, temporary employees, employees from temporary agencies, or those on personal service contracts (aka "independent contractors").

Please Note: There were changes in the classification of employees in late 2016 due to IRS regulations. This, along with other system changes/updates, has re-classified many employees across categories that may cause comparisons to previous years very difficult. Hence we are only showing 2 years of data in this section.

#### **DEFINITIONS**

HEADCOUNT: Unduplicated headcounts of employees by campus and Faculty/Staff status. Employees are counted only once per campus, regardless of the number of positions they hold. However, if an employee holds a position at more than one campus they are represented under each campus headcount. Likewise, if an employee hold both a teaching and non-teaching position they are represented under each category.

UNIVERSITY TOTAL: Headcount is unduplicated, this is not a sum of the campuses, but rather a true unduplicated headcount

CORE FACULTY: Full-time, benefited faculty positions on two-year renewable or three-year rolling contracts

NON-CORE FULL-TIME FACULTY: Full-time benefited faculty on one-year or two-year non-renewable contracts

PART-TIME FACULTY: Non-benefited faculty

ADMINISTRATOR: Senior leadership, Deans and Directors

ADMINISTRATIVE ASSOCIATE: Salaried mid-level staff positions

UNION STAFF: Represented hourly compensated employees

NON-UNION STAFF: Hourly compensated

TEMPORARY EMPLOYEES: Positions hired on a short-term, a part-time basis



# 6.1 Faculty Headcount

# **Faculty Headcounts**

|                  | racuity rieauco    | FY2017-18 | FY2018-19         |
|------------------|--------------------|-----------|-------------------|
| University Total | Core Full Time     | 113       | 110               |
| oniversity rotar | Non-core Full Time | 71        | 73                |
| l                | Part Time          | 682       | 666               |
| l                | Total              | 866       | 849               |
| University       | Core Full Time     | 0         | 1                 |
| Academic Affairs | Non-core Full Time | 1         | 1                 |
| Academic Arrans  | Part Time          | 1         | 1                 |
| l                | Total              | 2         | 3                 |
| GSLC             | Core Full Time     | 11        | 11                |
| dole             | Part Time          | 4         | 6                 |
| l                | Total              | 15        |                   |
| Los Angeles      | Core Full Time     | 24        | 24                |
| LOS Aligeles     | Non-core Full Time | 13        | 13                |
| l                | Part Time          | 204       | 206               |
| l                | Total              | 204       | 200<br><b>243</b> |
| Midwest          | Core Full Time     | 6         | 4                 |
| iviiuwest        | Non-core Full Time | 5         | 3                 |
| l                | Part Time          | 53        | <u></u>           |
| l                | Total              | 64        | 60                |
| New England      | Core Full Time     | 42        | 36                |
| INCW Eligiana    | Non-core Full Time | 24        | 26                |
| l                | Part Time          | 139       | 143               |
|                  | Total              | 205       | 205               |
| Online           | Core Full Time     | 2         | 2                 |
|                  | Part Time          | 28        | 16                |
| l                | Total              | 30        | 18                |
| Santa Barbara    | Core Full Time     | 9         | 7                 |
|                  | Non-core Full Time | 5         | 8                 |
|                  | Part Time          | 130       | 118               |
| 1                | Total              | 144       | 133               |
| Seattle          | Core Full Time     | 19        | 25                |
|                  | Non-core Full Time | 23        | 22                |
| 1                | Part Time          | 122       | 122               |
| 1                | Total              | 164       | 169               |



# **6.2** Faculty Demographics

# **Full Time Faculty - Gender**

| Tail Time Faculty - Gender  |        |           |           |  |  |  |  |
|-----------------------------|--------|-----------|-----------|--|--|--|--|
|                             |        | FY2017-18 | FY2018-19 |  |  |  |  |
| University Total            | Female | 62%       | 62%       |  |  |  |  |
|                             | Male   | 38%       | 37%       |  |  |  |  |
| University Academic Affairs | Female | 100%      | 100%      |  |  |  |  |
| GSLC                        | Female | 56%       | 55%       |  |  |  |  |
|                             | Male   | 44%       | 46%       |  |  |  |  |
| Los Angeles                 | Female | 47%       | 49%       |  |  |  |  |
|                             | Male   | 53%       | 51%       |  |  |  |  |
| Midwest                     | Female | 50%       | 43%       |  |  |  |  |
|                             | Male   | 50%       | 57%       |  |  |  |  |
| New England                 | Female | 68%       | 66%       |  |  |  |  |
|                             | Male   | 32%       | 32%       |  |  |  |  |
| Online                      | Female | 50%       | 50%       |  |  |  |  |
|                             | Male   | 50%       | 50%       |  |  |  |  |
| Santa Barbara               | Female | 75%       | 67%       |  |  |  |  |
|                             | Male   | 25%       | 33%       |  |  |  |  |
| Seattle                     | Female | 66%       | 70%       |  |  |  |  |
|                             | Male   | 34%       | 30%       |  |  |  |  |



Full Time Faculty - Race/Ethnicity

|                             |                           | FY2017-18 | FY2018-19 |
|-----------------------------|---------------------------|-----------|-----------|
| University Total            | American/Alaska Native    | 1%        | 1%        |
|                             | Asian                     | 8%        | 8%        |
|                             | Black or African American | 3%        | 4%        |
|                             | Hispanic/Latino           | 2%        | 2%        |
|                             | Non Resident Alien        | 1%        | 0%        |
|                             | Other/Unknown             | 1%        | 4%        |
|                             | Two or More Races         | 2%        | 2%        |
|                             | White                     | 82%       | 79%       |
| University Academic Affairs | White                     | 100%      | 100%      |
| GSLC                        | Asian                     | 22%       | 18%       |
|                             | Other/Unknown             | 11%       | 18%       |
|                             | White                     | 67%       | 64%       |
| Los Angeles                 | Asian                     | 13%       | 11%       |
| _                           | Black or African American | 6%        | 8%        |
|                             | Hispanic/Latino           | 3%        | 3%        |
|                             | Other/Unknown             | 0%        | 3%        |
|                             | White                     | 78%       | 76%       |
| Midwest                     | Other/Unknown             | 0%        | 14%       |
|                             | White                     | 100%      | 86%       |
| New England                 | Asian                     | 3%        | 4%        |
|                             | Black or African American | 5%        | 7%        |
|                             | Non Resident Alien        | 2%        | 0%        |
|                             | Other/Unknown             | 0%        | 2%        |
|                             | Two or More Races         | 2%        | 2%        |
|                             | White                     | 89%       | 87%       |
| Online                      | White                     | 100%      | 100%      |
| Santa Barbara               | Asian                     | 8%        | 13%       |
|                             | Other/Unknown             | 8%        | 13%       |
|                             | White                     | 83%       | 73%       |
| Seattle                     | American/Alaska Native    | 3%        | 2%        |
|                             | Asian                     | 11%       | 11%       |
|                             | Black or African American | 0%        | 2%        |
|                             | Hispanic/Latino           | 5%        | 4%        |
|                             | Two or More Races         | 8%        | 6%        |
|                             | White                     | 74%       | 75%       |



# 6.3 Staff Headcount

## **Full Time Staff Headcount**

|                  | Full Time Staff Hea | FY2017-18 | FY2018-19 |
|------------------|---------------------|-----------|-----------|
| University Total | Administrative      | 89        | 91        |
|                  | Admin Associate     | 37        | 36        |
|                  | Non-Union Staff     | 83        | 73        |
|                  | Temporary Employee  | 2         | 0         |
|                  | Union Staff         | 11        | 8         |
|                  | Total               | 222       | 208       |
| University       | Administrator       | 53        | 56        |
| Administration   | Admin Associate     | 16        | 12        |
|                  | Non-Union Staff     | 16        | 15        |
|                  | Union Staff         | 5         | 6         |
|                  | Total               | 90        | 89        |
| GSLC             | Administrator       | 1         | 2         |
|                  | Admin Associate     | 2         | 3         |
|                  | Total               | 3         | 5         |
| Los Angeles      | Administrator       | 5         | 5         |
| J                | Admin Associate     | 5         | 5         |
|                  | Non-Union Staff     | 17        | 18        |
|                  | Total               | 27        | 28        |
| Midwest          | Administrator       | 5         | 1         |
|                  | Non-Union Staff     | 5         | 2         |
|                  | Union Staff         | 6         | 2         |
|                  | Total               | 16        | 5         |
| New England      | Administrator       | 8         | 8         |
| _                | Admin Associate     | 5         | 6         |
|                  | Non-Union Staff     | 22        | 19        |
|                  | Total               | 35        | 33        |
| Online           | Administrator       | 2         | 5         |
|                  | Admin Associate     | 0         | 2         |
|                  | Non-Union Staff     | 0         | 1         |
|                  | Total               | 2         | 8         |
| Santa Barbara    | Administrator       | 5         | 2         |
|                  | Admin Associate     | 7         | 7         |
|                  | Non-Union Staff     | 10        | 4         |
|                  | Total               | 22        | 13        |
| Seattle          | Administrator       | 10        | 12        |
|                  | Admin Associate     | 2         | 1         |
|                  | Non-Union Staff     | 13        | 14        |
|                  | Temporary Employee  | 2         | 0         |
|                  | Total               | 27        | 27        |



# 6.4 Staff Demographics

## **Full Time Staff - Gender**

|                           |        | 1 1       |           |
|---------------------------|--------|-----------|-----------|
|                           |        | FY2017-18 | FY2018-19 |
| University Total          | Female | 71%       | 70%       |
|                           | Male   | 29%       | 30%       |
| University Administration | Female | 61%       | 60%       |
|                           | Male   | 39%       | 40%       |
| GSLC                      | Female | 100%      | 100%      |
| Los Angeles               | Female | 67%       | 75%       |
|                           | Male   | 33%       | 25%       |
| Midwest                   | Female | 88%       | 80%       |
|                           | Male   | 13%       | 20%       |
| New England               | Female | 77%       | 76%       |
|                           | Male   | 23%       | 24%       |
| Online                    | Female | 100%      | 75%       |
|                           | Male   | 0%        | 25%       |
| Santa Barbara             | Female | 86%       | 85%       |
|                           | Male   | 14%       | 15%       |
| Seattle                   | Female | 70%       | 74%       |
|                           | Male   | 30%       | 26%       |



Full Time Staff - Race/Ethnicity

|                  |                           | FY2017-18 | FY2018-19 |
|------------------|---------------------------|-----------|-----------|
| University Total | American/Alaska Native    | 1%        | 1%        |
|                  | Asian                     | 7%        | 7%        |
|                  | Black or African American | 8%        | 8%        |
|                  | Hispanic/Latino           | 8%        | 7%        |
|                  | Other/Unknown             | 2%        | 2%        |
|                  | Two or More Races         | 4%        | 4%        |
|                  | White                     | 70%       | 72%       |
| University       | American/Alaska Native    | 1%        | 1%        |
| Administration   | Asian                     | 6%        | 8%        |
|                  | Black or African American | 3%        | 4%        |
|                  | Hispanic/Latino           | 7%        | 6%        |
|                  | Other/Unknown             | 1%        | 1%        |
|                  | Two or More Races         | 3%        | 3%        |
|                  | White                     | 79%       | 76%       |
| GSLC             | American/Alaska Native    | 0%        | 20%       |
|                  | White                     | 100%      | 80%       |
| Los Angeles      | Asian                     | 18%       | 14%       |
|                  | Black or African American | 18%       | 21%       |
|                  | Hispanic/Latino           | 25%       | 14%       |
|                  | White                     | 39%       | 4%        |
| Midwest          | American/Alaska Native    | 6%        | 4%        |
|                  | Black or African American | 31%       | 43%       |
|                  | White                     | 63%       | 0%        |
| New England      | Asian                     | 3%        | 0%        |
|                  | Two or More Races         | 6%        | 6%        |
|                  | White                     | 91%       | 94%       |
| Online           | Asian                     | 50%       | 13%       |
|                  | Hispanic/Latino           | 0%        | 13%       |
|                  | Other/Unknown             | 0%        | 13%       |
|                  | Two or More Races         | 0%        | 13%       |
|                  | White                     | 50%       | 50%       |
| Santa Barbara    | Black or African American | 5%        | 8%        |
|                  | Hispanic/Latino           | 19%       | 23%       |
|                  | Other/Unknown             | 10%       | 8%        |
|                  | Two or More Races         | 5%        | 8%        |
|                  | White                     | 62%       | 54%       |
| Seattle          | American/Alaska Native    | 4%        | 0%        |
|                  | Asian                     | 15%       | 7%        |
|                  | Black or African American | 12%       | 11%       |
|                  | Hispanic/Latino           | 4%        | 4%        |
|                  | Other/Unknown             | 4%        | 4%        |
|                  | Two or More Races         | 8%        | 0%        |
|                  | White                     | 54%       | 74%       |



#### 7 Financial Aid

This section reports on students who are actively working on a degree or certificate in a program. Headcount is unduplicated by campus. If a student was enrolled at more than one campus in the same academic year, they are counted under both locations.

#### **DEFINITIONS**

\$ ACCEPTED: The sum of dollars accepted by the student for each academic period of the year # OF STUDENTS: The number of total students (unduplicated) receiving awards

## **University Total**

|                                 | AY20        | 16-17    | AY2017-18   |          | AY2018-19   |          |
|---------------------------------|-------------|----------|-------------|----------|-------------|----------|
|                                 |             | # of     |             | # of     |             | # of     |
|                                 | \$ accepted | students | \$ accepted | students | \$ accepted | students |
| Alternative Loans               | \$167,529   | 16       | \$264,205   | 22       | \$291,266   | 20       |
| Federal Pell Grant              | 1,182,492   | 374      | 1,036,281   | 326      | 1,078,518   | 306      |
| Federal PLUS Loan               | 12,128,264  | 750      | 12,262,262  | 753      | 13,088,241  | 752      |
| Inst Scholar - Endowed          | 75,191      | 40       | 66,934      | 28       | 46,000      | 19       |
| Inst Scholar - Funded           | 730,587     | 240      | 944,964     | 195      | 499,285     | 150      |
| Inst Scholar - Tuition Discount | 1,725,576   | 584      | 1,691,278   | 617      | 1,509,081   | 483      |
| Other Federal Aid               | 78,172      | 30       | 43,638      | 17       | 35,833      | 11       |
| Other Financial Aid             | 222,666     | 109      | 137,809     | 101      | 101,397     | 47       |
| Other State Aid                 | 391,386     | 107      | 328,507     | 87       | 428,979     | 82       |
| SEOG                            | 788,653     | 363      | 803,918     | 323      | 695,542     | 253      |
| Subsidized Loan                 | 2,162,400   | 467      | 1,644,058   | 384      | 1,411,026   | 347      |
| Unsubsidized Loan               | 41,891,403  | 2425     | 41,508,665  | 2395     | 41,646,396  | 2305     |
| Federal Work Study              | 1,019,275   | 712      | 1,348,280   | 684      | 1,649,062   | 349      |

#### **Graduate School of Leadership and Change**

|                                 | ·           |           |             |           |             |           |  |
|---------------------------------|-------------|-----------|-------------|-----------|-------------|-----------|--|
|                                 | AY20        | AY2016-17 |             | AY2017-18 |             | AY2018-19 |  |
|                                 |             | # of      |             | # of      |             | # of      |  |
|                                 | \$ accepted | students  | \$ accepted | students  | \$ accepted | students  |  |
| Alternative Loans               |             |           | \$28,000    | 1         | \$25,000    | 1         |  |
| Federal PLUS Loan               | 737,422     | 31        | 886,729     | 38        | 1,209,630   | 44        |  |
| Inst Scholar - Funded           | 55,833      | 16        | 37,166      | 11        | 66,500      | 18        |  |
| Inst Scholar - Tuition Discount | 17,556      | 9         | 14,889      | 6         | 24,520      | 8         |  |
| Unsubsidized Loan               | 2,197,246   | 91        | 1,798,086   | 75        | 1,763,959   | 76        |  |



Los Angeles

| 2037/1160103                    |             |          |             |          |             |          |  |  |  |  |
|---------------------------------|-------------|----------|-------------|----------|-------------|----------|--|--|--|--|
|                                 | AY20        | 16-17    | AY2017-18   |          | AY2018-19   |          |  |  |  |  |
|                                 |             | # of     |             | # of     |             | # of     |  |  |  |  |
|                                 | \$ accepted | students | \$ accepted | students | \$ accepted | students |  |  |  |  |
| Alternative Loans               | \$86,580    | 7        | \$77,901    | 5        | \$98,516    | 9        |  |  |  |  |
| Federal Pell Grant              | 387,597     | 117      | 375,632     | 124      | 288,318     | 89       |  |  |  |  |
| Federal PLUS Loan               | 4,241,875   | 258      | 4,384,652   | 274      | 4,336,873   | 267      |  |  |  |  |
| Inst Scholar - Endowed          | 24,500      | 17       | 6,574       | 2        |             |          |  |  |  |  |
| Inst Scholar - Funded           | 175,265     | 54       | 220,639     | 54       | 89,408      | 14       |  |  |  |  |
| Inst Scholar - Tuition Discount | 779,319     | 258      | 718,719     | 307      | 664,064     | 236      |  |  |  |  |
| Other Federal Aid               | 16,294      | 8        | 19,452      | 7        | 8,422       | 3        |  |  |  |  |
| Other State Aid                 | 55,873      | 10       | 36,948      | 7        | 65,733      | 10       |  |  |  |  |
| SEOG                            | 335,100     | 116      | 335,050     | 128      | 226,936     | 89       |  |  |  |  |
| Subsidized Loan                 | 625,375     | 149      | 569,210     | 142      | 451,693     | 105      |  |  |  |  |
| Unsubsidized Loan               | 11,001,480  | 701      | 11,776,305  | 761      | 11,202,711  | 684      |  |  |  |  |
| Federal Work Study              | 484,182     | 83       | 448,985     | 74       | 469,346     | 65       |  |  |  |  |

#### Midwest

|                                 | AY20        | AY2016-17 |             | AY2017-18 |             | 18-19    |
|---------------------------------|-------------|-----------|-------------|-----------|-------------|----------|
|                                 |             | # of      |             | # of      |             | # of     |
|                                 | \$ accepted | students  | \$ accepted | students  | \$ accepted | students |
| Alternative Loans               | \$7,484     | 2         | \$20,275    | 4         |             |          |
| Federal Pell Grant              | 121,549     | 38        | 121,933     | 32        | 115,542     | 25       |
| Federal PLUS Loan               | 11,483      | 3         | 36,829      | 3         | 17,800      | 2        |
| Inst Scholar - Endowed          | 5,000       | 2         |             |           |             |          |
| Inst Scholar - Funded           | 3,000       | 1         |             |           | 27,000      | 27       |
| Inst Scholar - Tuition Discount | 118,344     | 63        | 117,391     | 67        | 118,313     | 60       |
| Other Federal Aid               | 40,970      | 15        | 21,384      | 9         | 19,939      | 7        |
| Other State Aid                 | 46,020      | 27        | 64,597      | 28        | 49,875      | 18       |
| SEOG                            | 89,100      | 32        | 76,326      | 31        | 61,999      | 19       |
| Subsidized Loan                 | 110,092     | 29        | 180,155     | 37        | 159,607     | 31       |
| Unsubsidized Loan               | 2,438,678   | 163       | 1,810,265   | 134       | 1,537,827   | 96       |
| Federal Work Study              | 83,635      | 23        | 69,929      | 18        | 70,258      | 14       |



**New England** 

|                                 | AY20        | AY2016-17 |             | AY2017-18 |             | AY2018-19 |  |  |  |  |
|---------------------------------|-------------|-----------|-------------|-----------|-------------|-----------|--|--|--|--|
|                                 |             | # of      |             | # of      |             | # of      |  |  |  |  |
|                                 | \$ accepted | students  | \$ accepted | students  | \$ accepted | students  |  |  |  |  |
| Alternative Loans               | \$21,565    | 3         | \$59,220    | 5         | \$110,294   | 6         |  |  |  |  |
| Federal PLUS Loan               | 2,227,548   | 156       | 1,988,134   | 132       | 2,748,930   | 147       |  |  |  |  |
| Inst Scholar - Endowed          | 28,441      | 16        | 40,360      | 22        | 41,000      | 18        |  |  |  |  |
| Inst Scholar - Funded           | 205,264     | 70        | 471,653     | 76        | 152,994     | 33        |  |  |  |  |
| Inst Scholar - Tuition Discount | 586,492     | 179       | 728,791     | 194       | 570,462     | 134       |  |  |  |  |
| Other Federal Aid               | 11,184      | 3         | 2,802       | 1         | 7,472       | 1         |  |  |  |  |
| Other Financial Aid             | 160,224     | 64        | 96,559      | 47        | 85,397      | 38        |  |  |  |  |
| Unsubsidized Loan               | 12,770,628  | 557       | 12,151,897  | 566       | 11,941,183  | 544       |  |  |  |  |
| Federal Work Study              | 464,382     | 137       | 520,389     | 131       | 546,346     | 128       |  |  |  |  |

#### Online

| AY20        | AY2016-17  |   | 17-18  | AY2018-19   |   |  |  |  |  |  |  |  |  |  |  |
|-------------|--|---|--|---|---|--|--|--|--|--|--|--|--|--|--|
|             | # of   |   | # of   |   | # of  |  |  |  |  |  |  |  |  |  |  |
| \$ accepted | students   | \$ accepted   | students   | \$ accepted   | students  |  |  |  |  |  |  |  |  |  |  |
| \$7,500     | 1  | \$14,604  | 2  |   |   |  |  |  |  |  |  |  |  |  |  |
| 290,043     | 88   | 215,212   | 68   | 405,908   | 104   |  |  |  |  |  |  |  |  |  |  |
|             |  | 3,850   | 3  |   |   |  |  |  |  |  |  |  |  |  |  |
| 17,180      | 9  | 21,504  | 8  | 23,250  | 8   |  |  |  |  |  |  |  |  |  |  |
| 12,350      | 78   | 111,024   | 62   | 158,000   | 56  |  |  |  |  |  |  |  |  |  |  |
| 689,230     | 125  | 349,632   | 81   | 408,019   | 117   |  |  |  |  |  |  |  |  |  |  |
| 853,427     | 127  | 491,629   | 79   | 747,475   | 121   |  |  |  |  |  |  |  |  |  |  |
|             | \$ accepted<br>\$7,500<br>290,043<br>17,180<br>12,350<br>689,230 | # of students \$7,500 1 290,043 88 17,180 9 12,350 78 689,230 125 | # of<br>\$ accepted students \$ accepted<br>\$7,500 1 \$14,604<br>290,043 88 215,212<br>3,850<br>17,180 9 21,504<br>12,350 78 111,024<br>689,230 125 349,632 | # of \$ accepted students \$ accepted students \$ \$ accepted students \$ \$ accepted students \$ \$ 290,043 \$ 88 \$ 215,212 \$ 68 \$ 3,850 \$ 3 \$ 17,180 \$ 9 \$ 21,504 \$ 8 \$ 12,350 \$ 78 \$ 111,024 \$ 62 \$ 689,230 \$ 125 \$ 349,632 \$ 81 | # of \$ accepted students \$ accepted students \$ accepted \$ \$7,500 |  |  |  |  |  |  |  |  |  |  |

#### Santa Barbara

|                                 | AY20        | 16-17    | AY2017-18   |          | AY2018-19   |          |
|---------------------------------|-------------|----------|-------------|----------|-------------|----------|
|                                 |             | # of     |             | # of     |             | # of     |
|                                 | \$ accepted | students | \$ accepted | students | \$ accepted | students |
| Alternative Loans               | \$24,900    | 2        | \$29,205    | 2        | \$30,866    | 2        |
| Federal Pell Grant              | 232,769     | 69       | 208,318     | 56       | 174,955     | 54       |
| Federal PLUS Loan               | 1,556,490   | 87       | 1,961,731   | 105      | 2,255,299   | 116      |
| Inst Scholar - Funded           | 185,794     | 60       | 59,000      | 19       | 30,500      | 18       |
| Inst Scholar - Tuition Discount | 220,866     | 74       | 96,121      | 37       | 123,510     | 35       |
| Other Federal Aid               | 9,724       | 4        |             |          | 16,000      | 9        |
| Other Financial Aid             | 62,442      | 25       | 41,250      | 25       | 33,406      | 4        |
| Other State Aid                 | 36,954      | 6        | 43,815      | 8        |             |          |
| SEOG                            | 197,525     | 73       | 154,018     | 56       | 153,605     | 56       |
| Subsidized Loan                 | 384,608     | 85       | 299,864     | 65       | 230,238     | 55       |
| Unsubsidized Loan               | 3,991,221   | 284      | 4,154,233   | 270      | 4,465,062   | 272      |
| Federal Work Study              | 147,828     | 38       | 206,630     | 41       | 151,794     | 56       |



## Seattle

| *************************************** |             |          |             |          |             |          |  |  |  |
|---|-------------|----------|-------------|----------|-------------|----------|--|--|--|
|   | AY20        | 16-17    | AY20        | 17-18    | AY2018-19   |          |  |  |  |
|   |             | # of     |             | # of     |             | # of     |  |  |  |
|   | \$ accepted | students | \$ accepted | students | \$ accepted | students |  |  |  |
| Alternative Loans                       | \$19,500    | 1        | \$35,000    | 3        | \$26,590    | 2        |  |  |  |
| Federal Pell Grant                      | 150,533     | 63       | 113,211     | 46       | 93,795      | 34       |  |  |  |
| Federal PLUS Loan                       | 3,353,446   | 217      | 3,004,187   | 202      | 2,519,709   | 176      |  |  |  |
| Inst Scholar - Endowed                  | 17,250      | 5        | 20,000      | 4        | 5,000       | 1        |  |  |  |
| Inst Scholar - Funded                   | 105,431     | 39       | 156,250     | 34       | 132,883     | 40       |  |  |  |
| Inst Scholar - Tuition Discount         | 3,000       | 2        | 5,700       | 3        | 8,213       | 10       |  |  |  |
| Other State Aid                         | 235,359     | 56       | 161,643     | 37       | 256,715     | 42       |  |  |  |
| SEOG                                    | 154,578     | 64       | 123,500     | 46       | 95,002      | 33       |  |  |  |
| Subsidized Loan                         | 353,095     | 80       | 245,197     | 59       | 161,469     | 39       |  |  |  |
| Unsubsidized Loan                       | 8,611,682   | 508      | 9,326,250   | 511      | 9,988,179   | 512      |  |  |  |
| Federal Work Study                      | 361,849     | 75       | 405,504     | 78       | 403,046     | 113      |  |  |  |



#### 8 Finance

# **Revenue And Expense Metrics**

|                               |                              | FY2013-14    | FY2014-15    | FY2015-16    | FY2016-17                             | FY2017-18    |  |  |  |
|-------------------------------|------------------------------|--------------|--------------|--------------|---------------------------------------|--------------|--|--|--|
| Re                            | venue                        | ·            |              |              | · · · · · · · · · · · · · · · · · · · | ·            |  |  |  |
|                               | Tuition and Fees             | \$59,355,453 | \$59,881,203 | \$59,325,440 | \$58,625,610                          | \$58,501,979 |  |  |  |
|                               | Less Student Aid             | -1,593,027   | -1,495,677   | -1,716,215   | -1,917,605                            | -1,246,621   |  |  |  |
|                               | Net Tuition and Fees         | 57,762,426   | 58,385,526   | 57,609,225   | 56,708,005                            | 57,255,358   |  |  |  |
|                               | Total Revenue and Gains      | 67,895,715   | 65,775,522   | 63,955,845   | 66,131,610                            | 65,670,319   |  |  |  |
| Edi                           | ucational and General        |              |              |              |                                       |              |  |  |  |
|                               | Instruction                  | 29,248,339   | 29,504,490   | 29,109,079   | 29,858,006                            | 30,088,116   |  |  |  |
|                               | Research                     | 156,315      | 96,649       | 159,244      | 268,943                               | 296,290      |  |  |  |
|                               | Public Service               | 949,391      | 979,402      | 1,945,595    | 2,174,599                             | 2,742,283    |  |  |  |
|                               | Academic Support             | 6,519,764    | 6,373,612    | 7,335,679    | 7,656,043                             | 7,961,820    |  |  |  |
|                               | Student Services             | 5,579,464    | 5,798,514    | 5,867,033    | 5,613,087                             | 5,656,965    |  |  |  |
|                               | Institutional Support        | 26,011,264   | 27,153,206   | 27,006,087   | 21,398,462                            | 20,154,064   |  |  |  |
|                               | Scholarships and Fellowships | 2,864,704    | 2,479,362    | 2,557,816    | 2,631,055                             | 3,040,849    |  |  |  |
| Total Educational and General |                              | 71,329,241   | 72,385,235   | 73,980,533   | 69,600,195                            | 69,940,387   |  |  |  |
| Auxiliary Expenses            |                              | 366,704      | 350,040      | 387,159      | 351,909                               | 325,643      |  |  |  |
| Tot                           | tal Expenses                 | \$71,695,945 | \$72,735,275 | \$74,367,692 | \$69,952,104                          | \$70,266,030 |  |  |  |



## 9 Development

#### **Gift Revenue Dollars**

|                    |                  | FY2013-14       | FY2014-15 | FY2015-16 | FY2016-17 | FY2017-18 |
|--------------------|------------------|-----------------|-----------|-----------|-----------|-----------|
| Endowment gifts    | University Total | \$95,106        | \$132,700 | \$59,492  | \$8,763   |           |
| Lindowinient girts | Central          | \$95,106<br>500 | 6,000     | 4,800     |           | 30,420    |
|                    | GSLC             | 300             | 0,000     | 4,800     |           |           |
|                    |                  |                 |           | 1 000     | Γ0        |           |
|                    | Los Angeles      | 150             |           | 1,000     | 50        |           |
|                    | Midwest          | 150             | 406 700   | 1,000     |           | 50        |
|                    | New England      | 34,456          | 106,700   | 30,192    | 8,663     | 6,195     |
|                    | Santa Barbara    | 60.000          | 20.000    | 1,000     |           | 475       |
| C                  | Seattle          | 60,000          | 20,000    | 21,500    |           |           |
| Scholarship gifts  | University Total | 175,501         | 637,656   | 555,791   | 414,800   |           |
|                    | Central          | 9,035           | 1,350     | 62.020    | 23,417    |           |
|                    | GSLC             | 18,300          | 150,683   | 63,020    | 20,779    |           |
|                    | Los Angeles      | 23,883          | 14,915    | 253,453   |           |           |
|                    | Midwest          | 15,765          | 16,495    | 3,891     | 2,531     |           |
|                    | New England      | 56,530          | 46,470    | 18,574    |           |           |
|                    | Santa Barbara    | 7,533           | 357,087   | 190,045   | 3,503     |           |
|                    | Seattle          | 44,455          | 50,656    | 26,808    |           |           |
| Other restricted   | University Total | 1,091,490       | 597,448   | 575,081   | 2,598,577 |           |
| gifts              | Central          | 110,910         |           | 21,269    |           |           |
|                    | GSLC             | 500,000         |           |           | 3,700     |           |
|                    | Los Angeles      | 173,723         | 161,985   | 205,458   |           |           |
|                    | Midwest          | 7,095           | 1,075     | 3,325     |           |           |
|                    | New England      | 179,358         | 182,713   | 211,292   | 144,401   | -         |
|                    | Santa Barbara    | 120,154         | 249,500   | 123,450   | 7,400     |           |
|                    | Seattle          | 250             | 2,175     | 10,289    | 41,798    |           |
| Unrestricted gifts | University Total | 2,252,187       | 227,811   | 351,076   | 198,212   | 158,759   |
|                    | Central          | 2,036,015       | 86,170    | 214,336   | 71,358    | 139,939   |
|                    | GSLC             |                 |           |           |           | 535       |
|                    | Los Angeles      | 10,300          | 34,240    | 8,350     |           | 3,250     |
|                    | Midwest          | 23,223          | 25,825    | 7,552     | 1,600     | 2,550     |
|                    | New England      | 70,390          | 71,215    | 45,633    | 21,781    | 11,335    |
|                    | Santa Barbara    | 107,671         | 2,350     | 68,260    | 701       | 750       |
|                    | Seattle          | 4,589           | 8,011     | 6,945     | 102,772   | 400       |
| Gifts-in-Kind*     | University Total | 15,658          | 10,138    | 20,707    | 5,620     | 4,378     |
|                    | Central          |                 |           |           | 1,270     |           |
|                    | Los Angeles      | 710             | 638       | 8,199     | 100       | 1,300     |
|                    | Midwest          |                 |           | 805       | 500       |           |
|                    | New England      | 2,238           | 2,586     | 3,138     | 1,850     | 1,300     |
|                    | Santa Barbara    | 12,710          | 6,863     | 75        | 1,900     | 600       |
|                    | Seattle          |                 | 50        | 8,490     |           | 1,178     |
| Grants and         | University Total | 650,604         | 2,284,988 | 1,891,339 | 2,778,746 | 2,285,591 |
| Contracts          | Central          | 50,000          |           |           |           |           |
|                    | GSLC             | •               |           |           |           |           |
|                    | Los Angeles      | 6,000           | 56,000    | 105,000   |           | 40,000    |
|                    | Midwest          | -,              | 1,500     | 17,500    | 84,980    |           |
|                    | New England      | 593,604         | 285,378   | 1,678,251 | 2,627,678 |           |
|                    | Santa Barbara    | 1,000           | 1,924,110 | 28,500    |           |           |
|                    |                  | 1,000           |           |           |           |           |
|                    | Seattle          | ions has hoor   | 18,000    | 62,088    | 35,388    | 299,883   |

<sup>\*</sup>The estimated value for these donations has been provided by the donor.